

United Way of the Alberta Capital Region

Financial Statements
**March 31, 2013, March 31, 2012 and
January 1, 2011**



June 17, 2013

Independent Auditor's Report

To the Members of United Way of the Alberta Capital Region

We have audited the accompanying financial statements of United Way of the Alberta Capital Region, which comprise the statements of financial position as at March 31, 2013, March 31, 2012 and January 1, 2011 and the statements of operations, changes in net assets and cash flows for the periods ended March 31, 2013 and March 31, 2012, and the related notes, which comprise a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained in our audits is sufficient and appropriate to provide a basis for our audit opinion.

*PricewaterhouseCoopers LLP
TD Tower, 10088 102 Avenue NW, Suite 1501, Edmonton, Alberta, Canada T5J 3N5
T: +1 780 441 6700, F: +1 780 441 6776*



Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of United Way of the Alberta Capital Region as at March 31, 2013, March 31, 2012 and January 1, 2011 and the results of its operations and its cash flows for the periods ended March 31, 2013 and March 31, 2012 in accordance with Canadian accounting standards for not-for-profit organizations.

PricewaterhouseCoopers LLP

Chartered Accountants

United Way of the Alberta Capital Region

Statements of Financial Position

	March 31, 2013 \$	March 31, 2012 \$	January 1, 2011 \$
Assets			
Current assets			
Cash and short-term investments	10,385,387	9,467,174	8,923,128
Campaign pledges receivable	10,302,324	9,210,723	10,660,722
Other receivables	91,787	116,133	97,284
Prepaid expenses and other	88,637	121,385	121,940
	20,868,135	18,915,415	19,803,074
Capital assets (note 4)	6,856,103	7,006,661	7,251,428
	27,724,238	25,922,076	27,054,502
Liabilities			
Current liabilities			
Accounts payable and accrued liabilities (note 5)	2,722,743	1,325,951	1,796,475
Unexpended distributions	-	59,266	645,063
Deferred contributions (note 6)	4,038,499	4,376,697	4,304,375
Current portion – mortgage payable (note 7)	125,634	118,825	110,831
	6,886,876	5,880,739	6,856,744
Deferred capital contribution	239,279	250,699	264,973
Mortgage payable (note 7)	1,919,712	2,045,346	2,192,858
	9,045,867	8,176,784	9,314,575
Net Assets			
Unrestricted	1,948,799	1,371,148	1,938,199
Investment in capital assets – internally restricted	4,571,478	4,591,791	4,682,766
Internally restricted operating funds (note 8)	12,158,094	11,782,353	11,118,962
	18,678,371	17,745,292	17,739,927
	27,724,238	25,922,076	27,054,502

Approved by the Board of Directors



Director



Director

The accompanying notes are an integral part of these financial statements.

United Way of the Alberta Capital Region

Statements of Changes in Net Assets

	Unrestricted \$	Internally restricted investment in capital assets \$	Internally restricted operating funds \$ (Note 8)	Total net assets \$
Balance – January 1, 2011	1,938,199	4,682,766	11,118,962	17,739,927
Excess (deficiency) of revenues over expenses	463,393	(458,028)	-	5,365
Transfer to reserves	(9,605,969)	-	9,605,969	-
Utilization of reserves	8,942,578	-	(8,942,578)	-
Purchase of capital assets	(227,535)	227,535	-	-
Mortgage repayment	(139,518)	139,518	-	-
Balance – March 31, 2012	1,371,148	4,591,791	11,782,353	17,745,292
Excess (deficiency) of revenues over expenses	1,296,831	(363,752)	-	933,079
Transfer to reserves	(10,526,668)	-	10,526,668	-
Utilization of reserves	10,150,927	-	(10,150,927)	-
Purchase of capital assets	(224,614)	224,614	-	-
Mortgage repayment	(118,825)	118,825	-	-
Balance – March 31, 2013	1,948,799	4,571,478	12,158,094	18,678,371

The accompanying notes are an integral part of these financial statements.

United Way of the Alberta Capital Region

Statements of Operations

For the periods ended March 31, 2013 and March 31, 2012

	Year ended March 31, 2013 \$	15-month period ended March 31, 2012 \$
Revenue		
Contributions and pledges	22,778,520	26,910,291
Provision for uncollectible pledges	(577,988)	(1,086,026)
	<hr/> 22,200,532	<hr/> 25,824,265
Grant revenue	1,562,527	1,800,385
Other revenue	53,485	35,135
Earned income	95,316	99,170
Investment income	75,411	86,544
	<hr/> 23,987,271	<hr/> 27,845,499
Fundraising expenses (schedule 1)	4,056,968	4,856,613
	<hr/> 19,930,303	<hr/> 22,988,886
Program expenses		
Community allocations (schedule 2)	11,748,098	14,181,644
United Way programs and initiatives (schedule 3)	3,549,042	3,997,422
Member and non-member designations	3,336,332	4,346,427
	<hr/> 18,633,472	<hr/> 22,525,493
Excess of revenue over expenses before amortization expense	1,296,831	463,393
Amortization expense	(363,752)	(458,028)
Excess of revenue over expenses for the period	<hr/> 933,079	<hr/> 5,365

The accompanying notes are an integral part of these financial statements.

United Way of the Alberta Capital Region

Statements of Cash Flows

For the periods ended March 31, 2013 and March 31, 2012

	Year ended March 31, 2013 \$	15-month period ended March 31, 2012 \$
Cash provided for (used in)		
Operating activities		
Excess of revenue over expenses for the period	933,079	5,365
Item not affecting cash		
Amortization expense	363,752	458,028
	<u>1,296,831</u>	<u>463,393</u>
Net change in non-cash working capital items (note 9)	(35,179)	447,706
	<u>1,261,652</u>	<u>911,099</u>
Investing activities		
Purchase of capital assets	(224,614)	(227,535)
Financing activities		
Mortgage repayment	(118,825)	(139,518)
Increase in cash and short-term investments	918,213	544,046
Cash and short-term investments – Beginning of period	<u>9,467,174</u>	<u>8,923,128</u>
Cash and short-term investments – End of period	<u>10,385,387</u>	<u>9,467,174</u>
Cash and short-term investments comprises		
Cash	8,385,387	7,467,174
Short-term investments	<u>2,000,000</u>	<u>2,000,000</u>
	<u>10,385,387</u>	<u>9,467,174</u>

The accompanying notes are an integral part of these financial statements.

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2013

1 Organization

United Way of the Alberta Capital Region's mission is: "Mobilize collective action to create pathways out of poverty".

United Way of the Alberta Capital Region (United Way) is a registered charitable organization and a public charitable foundation and, as such, is exempt from tax under the Income Tax Act. Effective January 1, 2011, United Way's fiscal year-end changed from December 31 to March 31. Accordingly, comparative figures included within the Statement of Financial Position have been presented as at March 31, 2012, and the Statements of Operations, Cash Flows and Changes in Net Assets have been presented for the 15-month period then ended.

2 Adoption of accounting standards for not-for-profit organizations

Effective April 1, 2012, United Way elected to adopt Canadian accounting standards for not-for-profit organizations (ASNPO) as issued by the Canadian Accounting Standards Board. The accounting policies selected under this framework have been applied consistently and retrospectively as if these policies had always been in effect. United Way has not utilized any transitional exemptions on the adoption of ASNPO. There were no adjustments to the Statement of Financial Position or the Statements of Operations, Cash Flows and Changes in Net Assets.

3 Significant accounting policies

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations. The preparation of financial statements for the reporting period necessarily includes the use of estimates and approximations which have been made using careful judgment. Actual results could differ from those estimates. These financial statements have, in management's opinion, been properly prepared within reasonable limits of materiality and within the framework of the accounting policies summarized below.

a) Revenue recognition

These financial statements have been prepared using the deferral method, the key elements of which are:

i) Contributions and pledges

Contributions and pledges relate to campaigns and events conducted by corporations, employee groups, employee funds, individuals and foundations during the year to raise support for projects, services provided by funded member agencies, funded non-member agencies, partnerships addressing new and emerging needs and other registered Canadian charities.

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2013

These contributions and pledges are recognized as revenue in the period in which they are gifted or pledged with the exception of donor restricted funds. All contributions that are restricted by donors are initially deferred, then recognized as revenue in the year in which the related expenses are incurred.

ii) Grant revenue

Unrestricted grants are recognized as revenue when received or receivable if the amount to be received can be estimated and collection is reasonably assured. Externally restricted grants are recorded as deferred contributions and recognized as revenue in the year the related expenses are incurred.

iii) Earned income

Earned income includes membership fees and provision of services generated through United Way's In-Kind Exchange program. This revenue is unrestricted and recognized in the year it is earned.

iv) Investment income

Investment income is unrestricted and recognized as revenue in the year it is earned.

v) Bequests

Unrestricted bequests are recognized as revenue in the period in which it is gifted. Restricted bequests are initially deferred and recognized as revenue in the year which the related expenses are incurred.

b) Capital contributions

i) Restricted contributions for the purchase of capital assets subject to amortization will be deferred and recognized as revenue on the same basis as the amortization expense related to the acquired asset.

ii) Restricted contributions for the purchase of capital assets not subject to amortization will be recognized as a direct increase in net assets invested in capital assets.

c) Donated goods and services

Substantial goods and services are donated in-kind by the community to United Way. No amounts have been reflected in the financial statements.

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2013

d) Expense recognition

i) Fundraising expenses

Fundraising expenses include all expenses directly associated with fundraising and co-fundraising and an allocation of general management and administration expenses.

ii) Program expenses

Program expenses include all allocations to agencies and allocations to programs directly delivered by United Way and an allocation of general and administration expenses.

iii) Allocated expenses

Expenses identifiable to fundraising or specific programs are charged directly. Remaining indirect expenses are allocated between fundraising and programs using a reasonable estimate of time spent by people in support of that function (note 10).

e) Cash and short-term investments

Cash and short-term investments consist of cash on deposit and short-term investments with maturity periods of less than three months.

f) Campaign pledges receivable

Pledges are recorded as revenue and receivable when signed pledge documents are received or other documents are available to provide reasonable evidence of a valid pledge. An allowance for doubtful pledges is provided for based on the management's best estimate of doubtful amounts.

Included in campaign pledges receivable is an amount related to United Way's service as a host for certain centrally coordinated campaign initiatives, whereby pledges and associated pledged funds are accumulated on behalf of other organizations. Payments to be made to other organizations in this capacity are included in accounts payable and accrued liabilities.

Due to the non-binding nature of pledges receivable, it is reasonably possible that changes in future conditions in the near term could require a material change in the recognized amount.

g) Capital assets

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution.

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2013

Amortization commences when a capital asset is put into use. Amortization of capital assets is provided on a straight-line basis over the following terms:

Building	25 years
Furniture, fixtures and renovations	10 years
Equipment	5 years
Computer equipment and software	3 years

h) Internally restricted operating funds

United Way maintains four reserves that may be used to fund operating or capital costs as follows:

i) Community investment reserve

The purpose of this reserve is to fund allocations and community building and investment costs in the upcoming year.

ii) Operating reserve

The purpose of this reserve is to fund United Way operations in the event of a revenue shortfall, or to fund communities and agencies with grants or loans for critical, unanticipated, non-recurring services and capital contingencies that results from conditions beyond the agency's control.

iii) Innovation reserve

The purpose of this reserve is to provide for the funding of innovative organizational and community opportunities.

iv) Building reserve

The purpose of this reserve is to provide funding for non-routine or unforeseen costs related to the United Way building. The reserve may be used to fund equipment purchases, repairs, renovations, upgrades or other initiatives.

i) Financial instruments

United Way's financial assets include cash and short-term investments, campaign pledges receivable and other receivables. Cash and short-term investments are recorded at fair value with changes in fair value recognized in the statement of operations for the period in which they arise. Campaign pledges receivable and other receivables are initially recorded at fair value and subsequently measured at amortized cost using the effective interest rate method.

United Way's financial liabilities include accounts payable and accrued liabilities and mortgage payable. These are initially recorded at fair value, net of transaction costs, and subsequently measured at amortized cost using the effective interest rate method.

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2013

4 Capital assets

	March 31, 2013		
	Cost \$	Accumulated amortization \$	Net \$
Land	872,615	-	872,615
Building	6,345,904	995,923	5,349,981
Equipment, furniture and fixtures	784,938	426,923	358,015
Computer equipment and software	1,216,252	940,760	275,492
	9,219,709	2,363,606	6,856,103
			March 31, 2012
	Cost \$	Accumulated amortization \$	Net \$
Land	872,615	-	872,615
Building	6,345,904	742,086	5,603,818
Equipment, furniture and fixtures	783,454	346,038	437,416
Computer equipment and software	993,122	900,310	92,812
	8,995,095	1,988,434	7,006,661
			December 31, 2010
	Cost \$	Accumulated amortization \$	Net \$
Land	872,615	-	872,615
Building	6,300,438	426,775	5,873,663
Equipment, furniture and fixtures	790,300	337,465	452,835
Computer equipment and software	556,329	520,807	35,522
Computer software	849,585	832,792	16,793
	9,369,267	2,117,839	7,251,428

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2013

5 Accounts payable and accrued liabilities

	March 31, 2013 \$	March 31, 2012 \$	December 31, 2010 \$
Trade accounts payables	271,782	83,496	117,694
Accrued liabilities	136,612	156,115	272,854
Government remittances payable	-	-	-
Vacation payable	270,612	245,354	208,098
Centrally Coordinated Campaigns payable	1,943,924	721,179	1,066,387
Other	99,813	119,807	131,442
	<u>2,722,743</u>	<u>1,325,951</u>	<u>1,796,475</u>

6 Deferred contributions

	\$
Balance – January 1, 2011	4,304,375
Contributions received	6,921,685
Contributions recognized as revenue	<u>(6,849,363)</u>
Balance – March 31, 2012	4,376,697
Contributions received	5,563,482
Contributions recognized as revenue	<u>(5,901,680)</u>
Balance – March 31, 2013	<u>4,038,499</u>

7 Mortgage payable

	March 31, 2013 \$	March 31, 2012 \$	December 31, 2010 \$
Mortgage payable	2,045,346	2,164,171	2,303,689
Less: Current portion	<u>(125,634)</u>	<u>(118,825)</u>	<u>(110,831)</u>
	<u>1,919,712</u>	<u>2,045,346</u>	<u>2,192,858</u>

The loan bears interest at a rate of 5.654%, is payable in monthly instalments of interest and principal of \$19,723, and matures on January 1, 2020. For the year ended March 31, 2013, total interest expense was \$117,297 (15-month period ended March 31, 2012 – \$155,669), of which \$6,814 (March 31, 2012 – \$7,868) related to the current portion of mortgage payable.

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2013

Collateral for the loan is as follows:

- i) a first mortgage on the freehold property known municipally as 15132 Stony Plain Rd NW and 10120 – 152 Street NW, in the City of Edmonton;
- ii) a first general assignment of rents and leases from the property; and
- iii) a site specific general security agreement.

Principal repayments on the mortgage for the next five years and thereafter are as follows:

	\$
2014	125,634
2015	132,832
2016	140,443
2017	148,491
2018	<u>156,999</u>
	704,399
Thereafter	<u>1,340,947</u>
	<u>2,045,346</u>

8 Internally restricted operating funds

	Community Investment Reserve \$	Operating Reserve \$	Innovation Reserve \$	Building Reserve \$	Total \$
Balance – January 1, 2011	8,718,000	1,219,834	481,128	700,000	11,118,962
Transfer to reserve	9,348,963	-	257,006	-	9,605,969
Utilization of reserves	<u>(8,718,000)</u>	-	<u>(224,578)</u>	-	<u>(8,942,578)</u>
Balance – March 31, 2012	9,348,963	1,219,834	513,556	700,000	11,782,353
Transfer to reserve	10,351,558	-	175,110	-	10,526,668
Utilization of reserves	<u>(10,000,927)</u>	-	<u>(150,000)</u>	-	<u>(10,150,927)</u>
Balance – March 31, 2013	<u>9,699,594</u>	<u>1,219,834</u>	<u>538,666</u>	<u>700,000</u>	<u>12,158,094</u>

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2013

9 Net change in non-cash working capital items

	Year ended March 31, 2013 \$	15-month period ended March 31, 2012 \$
(Increase) decrease in campaign pledges receivable	(1,091,601)	1,449,999
Decrease (increase) in other receivables	24,346	(18,849)
Decrease in prepaid expenses and other	32,748	555
Increase (decrease) in accounts payable and accrued liabilities	1,396,792	(470,524)
Decrease in unexpended distributions	(59,266)	(585,797)
(Decrease) increase in deferred contributions	(338,198)	72,322
	<hr/>	<hr/>
	(35,179)	447,706
	<hr/>	<hr/>

10 General management and administration expenses

Total indirect expenses allocated between fundraising and program expenses are as follows:

	Year ended March 31, 2013 \$	15-month period ended March 31, 2012 \$
Salaries and benefits	1,921,405	2,152,468
Learning, development and knowledge transfer	210,645	306,178
External services	366,713	329,354
Advertising and promotion	148,036	117,674
Supplies and equipment	208,832	219,851
Occupancy	320,360	420,950
	<hr/>	<hr/>
	3,175,991	3,546,475
	<hr/>	<hr/>
Allocated to:		
Fundraising expenses (schedule 1)	1,821,173	2,101,040
Program expenses	1,354,818	1,445,435
	<hr/>	<hr/>
	3,175,991	3,546,475
	<hr/>	<hr/>

United Way of the Alberta Capital Region

Notes to Financial Statements

March 31, 2013

11 Pension plan

United Way maintains a defined contribution pension plan for certain employees, which is funded by employer and employee contributions. Contributions are expensed in the period in which they are remitted to the investment firm. The pension expense for the year ended March 31, 2013 was \$162,134 (15-month period ended March 31, 2012 – \$195,038).

12 Financial risk management

Credit risk

United Way is subject to credit risk with respect to campaign pledges receivable. However, United Way is not exposed to any significant concentration of credit risk due to its large donor base. Management monitors these accounts regularly and is reasonably assured that United Way is not exposed to significant credit risk in excess of the provision for doubtful pledges as at the balance sheet date.

Interest rate risk

United Way is potentially subject to concentrations of interest rate risk principally with its short-term investments.

Liquidity risk

United Way's objective in managing capital is to ensure a sufficient liquidity position to finance its expenses, working capital and overall capital expenditures. Since inception, United Way has primarily financed its liquidity through campaign revenues, grants and income from its investments and expects to continue to meet future requirements through these sources.

United Way of the Alberta Capital Region

Schedule 1

Schedules of Fundraising Expenses

For the periods ended March 31, 2013 and March 31, 2012

	Year ended March 31, 2013 \$	15-month period ended March 31, 2012 \$
Direct expenses		
Salaries and benefits	1,974,642	2,377,391
Advertising and promotion	468,592	613,628
External services	82,575	89,850
Learning, development and knowledge transfer	49,045	77,434
Supplies and equipment	7,420	16,740
	<hr/> 2,582,274	<hr/> 3,175,043
Cost recovery	(346,479)	(419,470)
	2,235,795	2,755,573
General management and administration (note 9)	<hr/> 1,821,173	<hr/> 2,101,040
Total fundraising expenses	<hr/> 4,056,968	<hr/> 4,856,613

United Way of the Alberta Capital Region

Schedule 2

Schedules of Community Allocations

For the periods ended March 31, 2013 and March 31, 2012

	Year ended March 31, 2013 \$	15-month period ended March 31, 2012 \$
Member agencies		
Arthritis Society – AB and NWT Division	76,440	95,547
Ben Calf Robe Society	36,400	45,500
Boys & Girls Clubs Big Brothers Big Sisters of Edmonton and Area Society	582,860	728,575
Bissell Centre	356,800	445,886
Boys and Girls Club of Leduc	51,150	64,000
Canadian Mental Health Association	367,838	459,798
Canadian National Institute For the Blind	306,499	383,133
Canadian Paraplegic Association – Alberta	238,600	298,250
Canadian Red Cross Central and Northern Alberta	404,297	505,532
Centre for Family Literacy	99,200	129,500
Changing Together – A Centre for Immigrant Women	25,625	76,875
Connect Society	201,503	251,879
E4C	237,770	297,250
Edmonton Epilepsy Association	100,680	125,850
Edmonton Gleaners Association	146,578	183,222
Edmonton John Howard Society	310,321	387,873
Edmonton Mennonite Centre for Newcomers	107,993	135,000
Edmonton Social Planning Council	207,600	259,500
Elizabeth Fry Society of Edmonton	120,038	150,037
Fort Saskatchewan Boys and Girls Club	70,723	88,427
Gateway Association for Community Living	95,072	118,850
Goodwill Industries of Alberta	162,491	203,114
Information & Volunteer Centre for Strathcona County	54,148	67,702
Jewish Family Services	198,003	247,500
KARA Family Resource Centre	111,444	139,303
Leduc and District Food Bank	39,961	49,964
Norwood Child and Family Resource Centre	110,949	138,686
Operation Friendship Seniors Society	263,620	329,545
Options Sexual Health Association	92,488	115,544
Project Adult Literacy Society	87,410	109,259
Seniors Association of Greater Edmonton	95,000	118,750
Sexual Assault Centre of Edmonton	270,360	337,950
St. Albert Community Information & Volunteer Centre	48,574	60,729
St. Albert Family Resource Centre	75,114	93,910
Strathcona Shelter Society – “A Safe Place”	78,560	98,229
Terra Centre for Teen Parents	257,731	322,168
The Family Centre of Northern Alberta	855,558	1,069,623
The Support Network	300,319	386,774
Victorian Order of Nurses Edmonton	158,737	198,421
YMCA of Edmonton	366,158	457,746
YWCA of Edmonton	210,699	263,390
Youth Empowerment and Support Services	228,368	285,276
Subtotal – Member agencies	8,209,679	10,324,067

United Way of the Alberta Capital Region

Schedule 2

Schedules of Community Allocations ...continued

For the periods ended March 31, 2013 and March 31, 2012

	Year ended March 31, 2013 \$	15-month period ended March 31, 2012 \$
Community partnerships and initiatives		
Aboriginal Consulting Services of Alberta	50,000	62,500
Aboriginal Women's Professional Association	50,400	63,000
Boyle Street Community Services	80,000	100,000
Centre to End All Sexual Exploitation	50,000	62,500
Community innovation and opportunity	29,000	138,512
Community mapping	75,000	182,500
Community University Partnership for the Study of Children, Youth & Families	35,000	43,750
Donate A Ride	202,397	246,503
Edmonton Chamber of Voluntary Organizations	31,200	39,000
Edmonton Safe ID Storage Service	126,000	74,390
Edmonton School Lunch	135,393	170,941
Edmonton Seniors Coordinating Council	21,000	26,250
Empower U	165,328	-
Families First Edmonton	-	25,000
Fort Saskatchewan – geographic service area	50,000	50,000
Inner City Agencies Foundation	90,480	97,013
Native Counseling Services of Alberta	32,000	40,000
Neighbourhood Empowerment Team	241,003	272,500
Partners for Kids	1,343,598	1,523,691
Sexual Minority – Community Outreach	25,000	31,250
St. Albert – geographic service area	50,000	50,000
St. Albert Food Bank	12,000	12,000
Shared Services Project	384,865	367,526
Strathcona County – geographic service area	50,000	50,000
The Today Family Violence Help Centre	75,000	93,750
Welcome Home	133,755	35,001
Subtotal – Community partnerships and initiatives	<u>3,538,419</u>	<u>3,857,577</u>
Total – Community allocations	<u>11,748,098</u>	<u>14,181,644</u>

United Way of the Alberta Capital Region
Schedules of United Way Programs and Initiatives
For the periods ended March 31, 2013 and March 31, 2012

Schedule 3

	Year ended March 31, 2013 \$	15-month period ended March 31, 2012 \$
Community Building and Engagement	678,440	692,928
Community Investment Accountability	442,466	448,796
Discovery	686,495	714,653
Early Years Continuum Project	302,555	272,293
Galvanizing the Community	7,106	123,586
In-Kind Exchange	587,342	755,579
Labour Partnership	164,748	192,032
Public Education and Advocacy	189,963	192,032
Success by Six ®	319,108	393,526
United Way of Canada	170,819	211,997
	<hr/>	<hr/>
	3,549,042	3,997,422
	<hr/>	<hr/>

