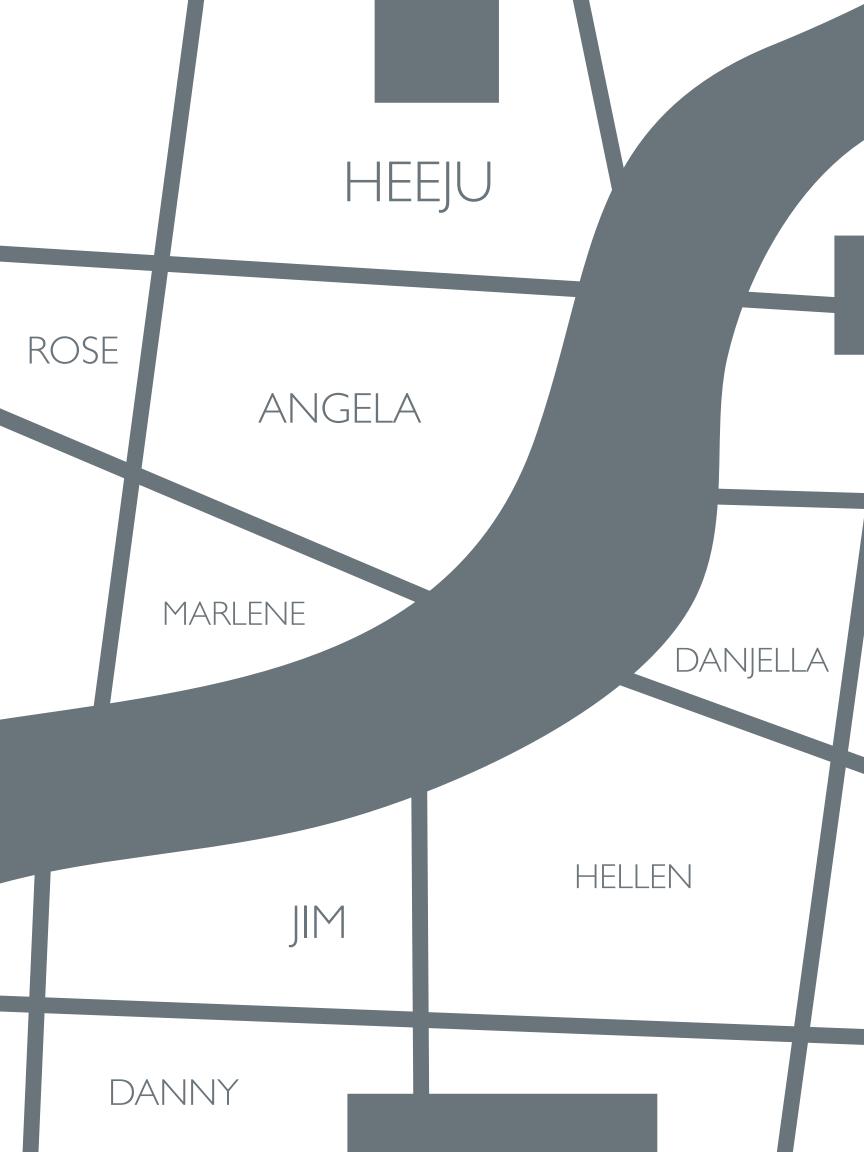
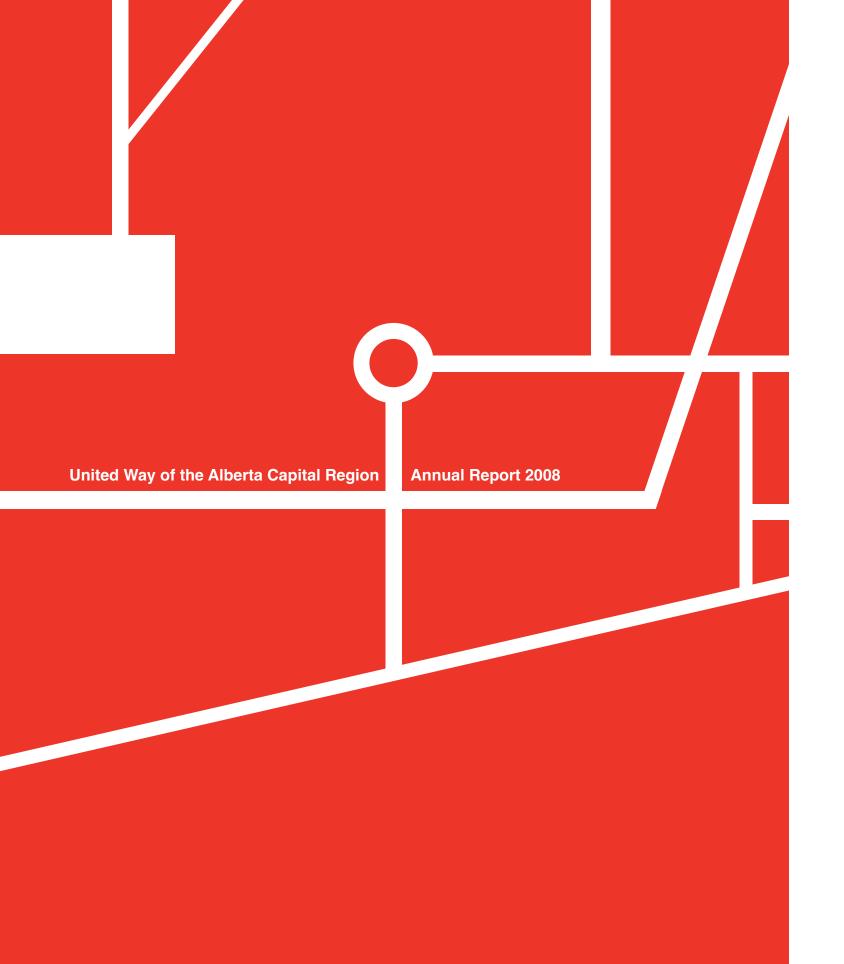
# COMMUNITY



**Annual Report 2008** 





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## INSPIRE • BUILD • CHANGE

Chair 2008 Board of Directors

# COMMUNITY

President & CEO

# Message from the Chair of the Board of Directors and President & CEO

Communities are not built upon adversity; rather adversity is merely the theatre within which a community reveals its true character. And, among all of the uncertainty that we face today, there is one thing we can say for sure; our community has boundless character.

These are truly unprecedented times for United Way and our region. The domino effect of the US sub-prime mortgage crisis revealed last fall has had significant impacts on all sectors of business and government. No community has been insulated from what translated into a world-wide economic recession. Needless to say this has created challenges for United Ways and all voluntary organizations across North America.

However, amidst the challenges, we are very pleased to report that our United Way has stayed its course. Over the past decade we have enjoyed significant growth and success. Our record Campaign accomplishments combined with long-established fiscal prudence have allowed for increased annual community investments while permitting us to maintain reserves for times like these. Throughout our 67 years United Way has endured trying times and remained one of our community's most reliable annual sources of sustainable funding. The organization's ability to provide this reliable foundation of support is and will continue to be critical to the many vital organizations, programs and services we support.

Highlighting our 2008 achievement was the tremendous financial support generously provided during our United Way Campaign. Topping \$20.55 million dollars at a time of such uncertainty was a clear indication of our community's commitment to improving the social conditions of our local region. Our sincerest thanks go out to Leon Zupan for his positive leadership and unwavering resolve. We also very much appreciate the support of the Zupan family and the continued patronage of Enbridge Pipelines to our community's cause.

The corporate social values of Enbridge were further demonstrated by a special \$50,000 additional donation to United Way's Partners for Kids program. The funds furnished six new Partners for Kids classrooms at Delton, Eastwood, John A. McDougall, McCauley, R.J. Scott and Spruce Avenue Schools. Moving forward we are excited to announce that Dr. Wayne Shillington, President, Norquest College will Chair the 2009 United Way Campaign and The Honourable A. Anne McLellan, P.C., Bennett Jones LLP is looking forward to leading the Campaign in 2010.

The combined efforts of business, labour, government and the voluntary sector exceeded all expectations. We were especially encouraged with the 69 new workplace campaigns that came on board for the first time to lend their financial support.

It is also heartening to note that increasingly people are interested in actively learning and getting engaged in building our community. From all corners of the Capital Region, people took time out of their busy schedules to experience and explore their community through our newly launched Discovery Program.

One of the most innovative and visible initiatives was the 2nd Annual Engineering Challenge Day of Caring. This growing yearly activity included 60 Engineers from nine Engineering firms donating their time, expertise and funds to renovation projects at three Boys and Girls Clubs. Projects included landscaping at the Boys and Girls Club of Fort Saskatchewan, fence building at the Boys and Girls Club of Leduc and exterior renovations at the Boys and Girls Tweddle Club in Edmonton.

Last year alone a total of 982 volunteers from 54 workplaces participated in 80 Days of Caring. The growth of Days of Caring and other hands-on engagement activities can be attributed in part to an increasingly aware and concerned public. The seriousness of the issues surrounding homelessness and affordable housing came to the forefront of awareness in 2008. It was time for change and, once again, our community was up for the challenge. Chaired by past United Way Board Chair, Linda Hughes, Edmonton's Committee to End Homelessness brought 28 business and community leaders together to contribute their time and expertise on the three key areas critical to ending homelessness: prevention, housing, and services. President & CEO, Anne Smith, represented United Way on this Leadership Committee.

The work of the committee was reinforced by four subcommittees including 30 more leaders from across our community and informed by more than 800 consultations with people from all walks of life. Our entire community was represented in this journey and we would like to especially acknowledge the many United Way supporters who participated in this activity. Only one year later, A Place to Call Home – Edmonton's 10 Year Plan to End Homelessness was introduced.

At the request of Mayor Stephen Mandel, Anne Smith has subsequently accepted the position as Chair to Edmonton's Homeless Commission with a mandate to oversee the 10 Year Plan. This volunteer board of community leaders will report annually to the public and all levels of government on implementation and progress.

In addition to our work in community, United Way prepared to renovate and move to a new location on Stony Plain Road. The new facility will provide our organization much needed space to effectively deliver our work to community for the next 10 to 15 years. The new building was also designed to accommodate community meeting space and additional room for two new community initiatives - Edmonton's Homeless Commission and Wicihitowin, Circle of Shared Responsibility. Wicihitowin aims to assist Edmonton's Aboriginal people to work more effectively together and to identify and address current pressing issues and concerns. Additionally we are pleased to be a part of the Canora neighbourhood and a participant in the Stony Plain Road Restoration Initiative.

We have much to look forward to and much to accomplish. To continue to be successful and to maintain the work that we have achieved so far, we must ensure we sustain a healthy, vibrant organization. As we approach the end of our five-year strategic plan, Community Impact Through Community Building - Vision 2010, we are preparing to bring the Board together again to plan for the future beyond 2010.

We know that the coming years will be far from business as usual and have the potential to shape the future of United Way for decades to come. It is undeniable that the many relationships that keep us connected to the social fabric of our community and the vast resources our region offers are more important than ever before.

At the same time we believe that there is a growing acceptance that social challenges like poverty, homelessness, family violence, low graduation and literacy rates truly affect us all. We believe that there is a growing appreciation for the interconnectedness we all share and the importance of a united approach towards the common good. Most of all we believe that our community is not only ready for change but also ready to be that change. While we are excited to look forward, we also recognize that our ability to do so with such vitality has been made achievable by those who have lent their hearts, hands and minds to our effort. In the following pages we are honoured to acknowledge many of those who have participated.

We are also pleased to present our 2008 Financial Statements, which reflect results made possible by our 2007 fundraising achievements.

Our success would not have been possible without the leadership and commitment of the 2008 Board of Directors, Campaign Cabinet, Community Investment Committees and the thousands of community volunteers and tens of thousands of donors who continue to support our efforts so generously. Please accept our sincerest appreciation.

Dumin Lennie

Oryssia Lennie, Chair 2008 Board of Directors

care Anice

Anne Smith, President & CEO



- College Student / Banquet Server
- United Way Supporter since 2006
  Champion for Immigrant Women







**I believe** in my community. I believe that its success depends on the people who live in it. That everyone has something to contribute. That everyone deserves respect. **That everyone's potential can be realized.** That diversity is vital. That every person has value. That everyone needs help and everyone can offer help. That a safe, supportive community is everyone's responsibility. I believe in possibility.

#### **INSPIRE • BUILD • CHANGE**

#### **Recognition & Awards**

Volunteerism is key to a healthy community. Volunteers offer their time, their expertise, and most importantly their hearts. We appreciate the efforts of people who help us make the Alberta Capital Region a better place to live and work.

#### United Way of the Alberta Capital Region Board of Directors

Oryssia Lennie, Chair Dale Mulek, First Vice-Chair Anne Smith, Secretary/Treasurer Darwin Park, Past Chair Robert Ascah Reginald C. Basken Kate Chisholm Lynne Duncan Cheryl Gibson Mona Hale Keray Henke Gord Maron Nancy Reynolds Elaine Shannon Doug Thomas

#### Community Investment Committee

Chris Astle Katherine Bell Julie Busby Julianna Cantwell Steve Davis Alexander Donado Don Gordon Wes Hodinski Maie Kellerman Carmen Lauber Hannah Ma Shane Nisbett Sharon Shuya Karen Stephen

# Fort Saskatchewan United Way

Advisory Committee Jef Bowes Jean Dalton April Jennings Sheena Leser Janet Meddings Ken Shand Gail Steeves

#### St. Albert United Way Advisory Committee

Gail Brightley Warren Dosko Cathy Heron David Quick Marney Riendeau Jeanette Rigby Scott Rodda Barry Wowk

#### Strathcona United Way

Advisory Committee lan Brusselers Marion Bulmer Jill Dorsch Lise Durand Kristine Erickson Karlie Finlay Lasha MacLeod Barb McNeill Arlene Rose Marilyn I. Spilchen Jackie Winter

#### Campaign Volunteers

Leon Zupan, Campaign Chair Bernie Kollman, Past Campaign Chair Dr: Wayne Shillington, Campaign Vice Chair Honourable A. Anne McLellan, P.C., Campaign 2nd Vice Chair

#### Agencies Division

Bev Parks, Division Co-Chair Roger Laing, Division Co-Chair Teren Clarke Cindy de Bruijn Susan Morrissey Karen Mottershead Robin Murray Gail Sopkow Shelley Williams

#### **Business Development Division**

Randy Bignell, Division Co-Chair Robert Markowski, Division Co-Chair Shane Asbell Wally Dumont Margaret Lea Phillips Chris Rattray Glen Ronald Leanne Smoliak Mark Weisner Darcy Yamada

#### Consumer Services Division

Paul Mennier, Division Chair Charlene Bablitz Tim Bertrand Heena Chavda Alicia Kuzio Bill Lewis Dave Lovely Zoe Morris Deirdre Norman Elize Smit Kelly Sysak Stuart Taylor Lori Thexton Monica Zeniuk

#### Corporate Industrials Division

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#### Education Division

Dr. Heather Raymond, Division Co-Chair Dr. Harry Fernhout, Division Co-Chair

#### Finance Division

Jadeene Wheaton, Division Co-Chair Chris Bruce, Division Co-Chair Robert Emerson Noreen Ford Mary Myck Brent Seib Troy Shewchuk

#### Industrial Services Division

Gary Pennycook, Division Chair Dan Allen Connie Biel Barrie Bridgeman **Richard Darling** Brett Demas Aric Fleming Cameron John Melanie Johnson Eric Matson Monique May Cameron Mcfadyen Jeff Myrfield Jeanne Peckham Chris Roth Dave Rumbold

Michael Samuel Randy Schellenberg Lisa Young

#### Labour Participation Division

Yvonne Bootsman, Division Co-Chair Tom Olenuk, Division Co-Chair Elaine Alt Bob Bosa Deborah Foster Brenda Lekochinsky Darlene Lewis Laura Lowrie Jack McMorran Garry Pucci Les Steel Kevin Tamblyn Jim Woodland

#### Loaned Representative Recruitment Committee

Doug Thomas, Division Chair Dianne Allen Denis Bilodeau Kory Fedorak Nevin Filipchuk

#### **Professionals Division**

Jacob Kellerman, Division Chair David Aplin J. Blair Dunlop Leona Ferguson Suresh Gurjar Cory Jones Richard Leaker Josip Peleskei Geoff Rackette Kevin Sherburne Brent Seib Lisa Werstiuk

#### Public Service Division

George Arcand, Division Co-Chair Fay Orr, Division Co-Chair Bryan Bulloch Lauran Chittim Shannon Davis Shannon Dean James Doherty Ken Dutchak Robert Fernandez Kimberly Hadley Colleen Highet

## Lorraine Ionasi Tom Kee Sue Kitson Laurel Laird Wendy Lauber Mike Magathan Patti Papirnik Laurel Podjan Samuel Radke Val Seidel Don Smallwood Grace Thomson Catherine Waterton Jane White Darryll White Sandi Williams Anne Wilson

#### Technology and Real Estate Division

Dave Majeski, Division Chair Cameron Dafoe Wes Hodinski Leah Lefebvre Victoria Pun Robert Spanach Alex Thomson Chad Zima

#### Cabinet Members at Large

Dianne Balon Reginald C. Basken Leslie Beard Lieutenant-Colonel Gary Blenkinsop Bob Bowhay Douglas Goss Ken Knowles Lloyd Lewis Lesley MacDonald Susan Mumme Shane Nisbett lan M. Reid Janet M. Riopel Martin Salloum Bruce A. Saville Elaine Shannon Lynda Taylor J. Angus Watt Dr. Robert Westbury

*Speaker's Bureau Trainers* Michelle Devlin Peter Kossowan

#### Speaker's Bureau

Zalekash Alemu Teresa Androschuk Calvin Avery Joanne Babineau Kathleen Barnett Ronda Bedard Lea Belter Talia Beltgens Tracey Bink Jacqueline Biollo Nancy Burns Patrick Cadieux Michael Campbell Pauline Campeau Rose Marie Carmichael Bonnie Caron Debra Cautley Jean Cremer Cathy Cross Larry Derkach Ellen Donaldson Michael Farris Michelle Fillion Janice Gargas Don Gordon Suzanne Gross Jim Gurnett Allison Hagen Bill Hallam Wendy Hasenbein Fatima Hassanali John Helps Roslyn Henderson Victor Horseman Louise Hovelson Sandra Irving Dianne Jackson Edgar Jackson Rick Johnson Carola Johnson-Vervoorst Dana Johnston Jenny Jones Shauna Kalynuk Sue Keating Laura Keegan Devona Klassen Tina Knodel

Kelly Lalonde Sue Languedoc Tim Late Janelle Maharaj Aubry Manon Debbie Marcus Kelly Martin Ryan May Nancy McCalder Melissa Mendez Monique Methot Kathleen Mooney-Stuhec Karen Mottershead Debbie Mourous Lincoln Nanaquawetung Ross Norton John Norton Kimberley Onclin Bridget Orzcko Manisha Papel Brian Parker Jennifer Paton Heather Peddle Patricia Peel Louise Pfau Rachel Posch Victoria Powluk Leta Price Michael Raven Dr. Heather Raymond Katie Reese Eita Repsyte Patricia Robinson Helen Rusich Gary Sampley Shirley Sandul Wendy Serink Pragya Sharma Judy Sillito Randy Simmet Doneka Simmons Meital Sira Laura Slomp-Booy Gail Smith **Bill Smiley** Jessica Smith-Perry Sandra Sorgiovanni Martha Squire Kuen Tang Sarah Teiffenbach Linda Theus Debbie Theus Annie Thomas Arlene Thompson

Cindy Tomnuk Linda Topping Ross Tyson Andre van der Boor Jen Vendittelli Monica Walker Jehan Wassef Roberta Wells Lisa Willford Donna Woodford Andrea Yacyshyn Judy Yawney Bev Zubel Sandra Zulka

#### Leaders of the Way Speakers

Gail Hope Ken Knowles Lloyd Lewis Gordon Mooney Darwin Park Dr. Heather Raymond Elaine Shannon Leon Zupan Vonnie Zupan

#### Great Human Race

Gloria Aaron Dr. Ted Aaron Arinda Alison Andree Aston Len Aston Harpreet Aulakh Bill Badger Diane Baker Kelsey Baker Katherine Baronasky Ronda Bedard Jeanne Bell Josh Bell Michaela Bell Jeremy Bibaud Danielle Blackwell Ursula Blumiewtrath Florence Borch Dwayne Brook Mecda Cakir Diane Callan Wayne Callan Marc Carnes Jeanne Caron Anita Chalmers Dan Chan

Penelope Chong Al-Nien Chung Earla Colling Robert Colling Ron Coulombe Stephanie Countaway Sonja Deeks Trevor Deeks Melissa Dobson James English Eleanor Finger Marion Foulds Vivian Freites Elyse Gibson Suzanne Gosse Susan Godwin Judy Goin Curtis Greenland Hyelim (Grace) Han Katharine Harapniuk Ron Homenchuk **Richard Hunt** Curtis Jaffray Billy Jimenez Walter Kehl Lindsey Keith Jill Kolodychuk Ernie Korchinsky Janine Koyko Kerin Koyko Nettie Kowpak Carey Krupka Frank Krupka Isla Krupka Krista Osborne Kyla Osborne Tim Osborne Maya LaGrange Rao Shelley Lahti Aaron Landa GaYeong Lee Jong Lee John Lilley Fran Linklater Collin Lloyd Joanne Lloyd Lawrence Loyek Jing-Jane Lu Gladys Magega Tania Mauro Kayla McCarthy Brad McNee Don Miller

Risha Mio Ji Moon Cathy Moulder Linda Myziuk Paul Nugent Corinne O'Neill Carina Palmer Su Park Keith Parry Lynda Parry Bruce Paterson Laura Peters Sheilah Pittman Jessica Pollard Jennifer Poon Nick Popowich Courtney Potter Shelann Potter David R. MacKay Christopher Ralph Raylene Ralph Selwyn Ralph Ricaredo Salao Paras Charlene Sand Franco Savoia Jenna Schwanak Robert Scott Guru Senthilselvan Norm Shandro Sheila Sirdar Vaneshia Smith Harjot Sohi Namrita Sohi Valeria Speidel Yu-Ting Su Glen Suelo Jay Taylor Jim Taylor Shannon Taylor Nicole Terry Magumi Tokuni Tien Tseng Eileen Tu Ursula Ulrich Amy Wang Arthur Warman Brittney Waterhouse Heather Waterhouse Kyle Waterhouse Jeff Watts Stacey Wong Stanley Wong Ji Yeong (Jen) Kim Yeong

Elsie Young Quamnru Zaman Shih-han

#### Labour Committee

Joyce Boettcher Doug Luellman Jack McMorran Tom Olenuk Les Steel Kevin Tamblyn Jim Woodland

#### InKind Centre Volunteers

Justin Amyotte Deborah Borchert J.P Chiasson Abdu Ghotme Sharon Howie Danielle Inglis Robert Klikach Dalton MacDonald Dylan MacDonald Monica Miles Marla Miles David Northam Curtis Parsons Nicholle Pasechnik Avikash Rao Cam Reid Scott Robinson Silvia Seeboldt Renee Shevalier Adam Tailleur Sheila Thirlwell Chasidy Towsley Ed Warwaruk Alfredo Zumbo

United Way Year Round Volunteers Kirstin Kapach Colleen Mahon Lara Wiebe Carly Zapernick





**I believe** in my community. I believe that its success depends on the people who live in it. That everyone has something to contribute. That everyone deserves respect. That everyone's potential can be realized. **That diversity is vital.** That every person has value. That everyone needs help and everyone can offer help. That a safe, supportive community is everyone's responsibility. I believe in possibility.

#### **INSPIRE • BUILD • CHANGE**

#### **Days of Caring**

A Day of Caring is an initiative that brings volunteers, on loan from their regular workplace for the day, together with resources in a way that directly contributes to the betterment of our community. Volunteers may paint a fence, perform minor renovations, or participate in other activities that benefit member agencies.

#### Days of Caring Participants

Alberta Justice & Attorney General / Alberta Solicitor General & Public Security ABSA the pressure equipment safety authority Alberta Energy Alberta Environment Alberta Research Council (Edmonton) Alberta Sustainable Resource Development Amex Bank Of Canada C-FER Technologies Chandos Construction Ltd. Davis LLP Dell Canada Inc. Edmonton Airports Edmonton Catholic School District Staff Edmonton Public Schools Enbridge Pipelines Inc. EPCOR Finning (Canada) **HIP** Architects Imperial Oil - CEP Local 777 Strathcona Refinery Intuit Canada Janssen-Ortho Inc. Ledcor Group of Companies Lehigh Inland Cement Limited NAIT Operation Friendship Seniors Society Payless Shoesource Canada LP Phi Delta Theta Red Hat Society - Crimson Cats With Hats S & B Group (Sand B's) Spartan Controls Ltd. Suncor Energy Inc. TD Canada Trust the PCL family of companies United Way of the Alberta Capital Region Upside Software Inc. Weldco-Beales Mfg. Alberta Ltd.

*Financial Days of Caring Participants* ATB Financial BMO Bank of Montreal Canadian Western Bank CIBC HSBC Bank Canada RBC Royal Bank Scotiabank Servus Credit Union Limited TD Canada Trust

#### Engineering Days of Caring Participants

CoSyn Technology WorleyParsons Associated Engineering Ltd. Bantrel EBA Engineering Consultants Ltd. ISL Engineering & Landservices Ltd. Magna IV Engineering SNC-Lavalin Inc. Stantec

Accounting Week of Caring Participants BDO Dunwoody LLP

David Aplin Recruiting Grant Thornton LLP Ernst & Young LLP Design Group Staffing

#### Loaned Representative Program

A company loans an employee to United Way for a 14-week period during our annual campaign. Not only does the employee assist United Way in reaching the campaign goal, but also the employee returns to the workplace with enhanced skills that impact the company in a positive way.

Loaned Representatives Tony Adams Department of National Defence

**Les Anderson** Servus Credit Union Limited

**Paddi Boyes** Canada Post

Janice Carlson Program Sponsoring Companies

Bernie Carrier ATCO Gas **David Elaschuk** Scotiabank

Don Gordon Alberta Children & Youth Services

**Lorna Hallam** University of Alberta

Sharon Howie Program Sponsoring Companies

**Penny Hrynchuk** CN

**Lisa Kaminsky** Colt WorleyParsons

Pat McHugh Alberta Finance and Enterprise

**Bob Morgan** NAIT

Kris Norman Imperial Oil-CEP Local 777 Strathcona Refinery

Ross Olive Alberta Blue Cross

Nicholas Popowich Alberta Sustainable Resource Development

**Jenn Ruggiero** Enbridge Pipelines Inc.

Gail Smith Alberta Infrastructure and Alberta Transportation

**Dawn So** Canada Revenue Agency

Sam Thornhill Alberta Public Affairs Bureau

**Andrei Usatii** TD Canada Trust

**Christine Walko** EPCOR Tim Ward Alberta Seniors and Community Supports

Bernie Wiart Program Sponsoring Companies

Laura Winwood Alberta International and Intergovernmental Relations and Alberta Aboriginal Relations

Bernice Zapf Alberta Education and Alberta Advanced Education and Technology

Audit Support Deloitte. Jeremy Prystay, Joanna Woo and Josiah Foung

Kingston Ross Pasnak LLP Rita Zak and Sarish Ramdial

Office of the Auditor General of Alberta Andy Gill and Edna Wang

PricewaterhouseCoopers LLP Sergey Semagin and Sylvia Tomkiewicz

#### Program Sponsoring Companies

Agrium Alberta Envirofuels Inc. City of Edmonton Digital Communications and Rogers Wireless IS2 Staffing Services KPMG LLP the PCL family of companies Petro-Canada, Edmonton Refinery Shell Canada Ltd.

#### **Awards of Distinction**

Awards of Distinction are presented to organizations that generate outstanding results in their workplace and corporate campaigns. Congratulations to this year's award winners and thank you for your generous support.

Campaign Chair Awards Largest Corporate Donation the PCL family of companies

Largest Corporate Per Capita Donation Richardson Partners Financial Limited Largest Corporate & Employee Contribution the PCL family of companies

Largest Employee Donation Provincial Employees' United Way Campaign

Largest Percent of Potential ScotiaMcLeod Inc.

Largest Employee Fund Gift Edmonton Civic Employees' Charitable Assistance Fund

Leadership Award Provincial Employees' United Way Campaign

Best New Campaign Waterous Power Systems

Rising Star Award SYSCO Edmonton

InKind Centre Spirit Award Staples Business Depot

Quantum Leap Award Lilydale Inc.

Outstanding Campaign Committee Alberta Blue Cross

Education and Engagement Award Imperial Oil-CEP Local 777 Strathcona Refinery

Best Leaders of the Way Campaign Enbridge Pipelines Inc.

#### Labour Awards of Distinction

CAW Canada Local 1087 International Association of Heat & Frost Insulators & Allied Workers Local 110 Communications, Energy and Paperworkers Local 530A

Spirit Awards Canvasser/Canvasser Coordinator of the Year, Public Sector Erin Collins

Canvasser/Canvasser Coordinator of the Year, Private Sector Omer Jomha Dennis Pokrovac Employee Campaign Chair of the Year, Public Sector Rose Dykes

Employee Campaign Chair of the Year, Private Sector Tyler Tollefson Mike Saunders

Committee Member of the Year Lorraine Eriksson Emily Ellis

Campaign Special Event of the Year Stantec's Don Stanley Cup Hockey Tournament

Bernice Zapf Loaned Representative of the Year Award Sharon Howie

Kathleen Huber Outstanding Speaker Award Ronda Bedard

George Letki Outstanding Volunteer Award Mike Wilson

# Corporate Superstars Program

A Corporate Superstar is a corporation that contributes a minimum of \$5,000, and then increases that gift by 10% or \$1,000, whichever is higher, the next year.

#### Corporate Superstars

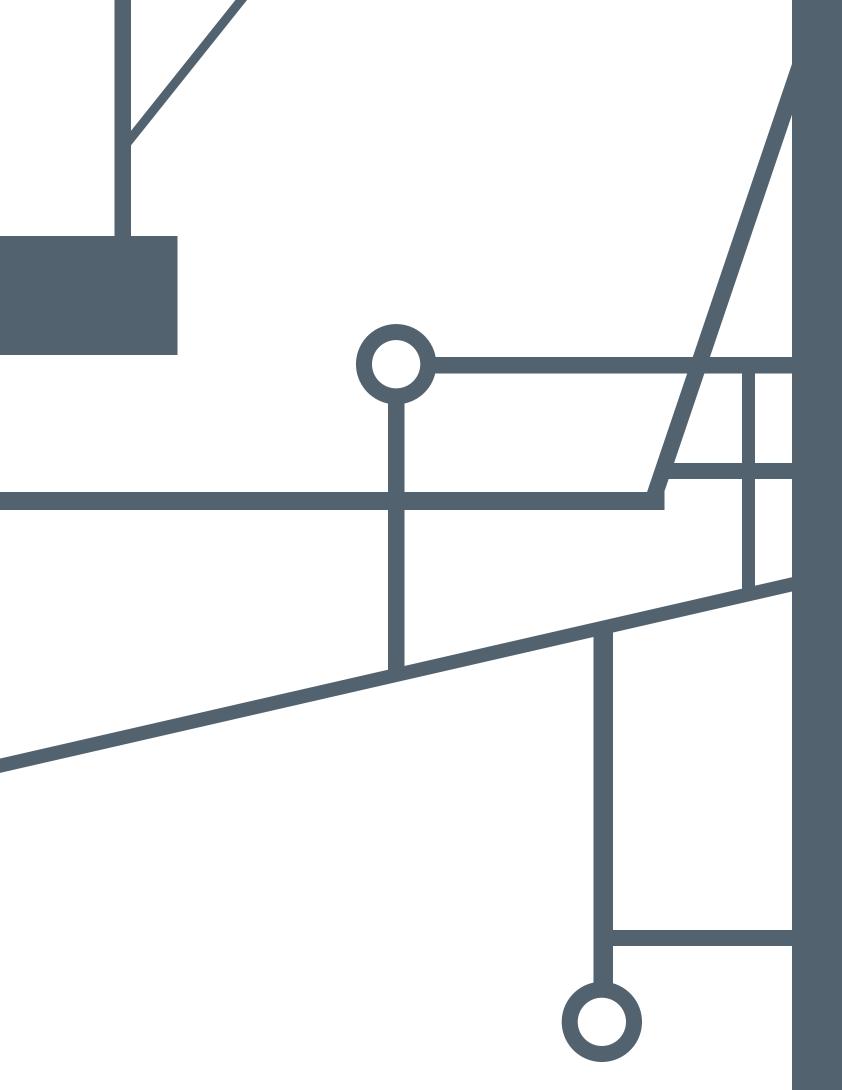
AECOM Aecon Industrial AMEC Earth & Environmental Ascot Group Bantrel Beaver Plastics Ltd. BP Canada Energy Burnco Rock Products Ltd. Canexus Ltd. CenturyVallen CGI Group Inc.. Chandos Construction Ltd. CoSyn Technology Edmonton Airports Edmonton Valve & Fitting Inc. Enbridge Pipelines Inc. Ensign Canada Drilling Ledcor Group of Companies Lilydale Inc. Lockerbie & Hole Marsulex Inc. Molson Canada Pembina Pipeline Inc. Richardson Partners Financial Limited Servus Credit Union Limited Shell Canada Limited SMS Equipment Edmonton Stantec Sun Life Financial SYSCO Edmonton TELUS The Cat Rental Store The Economical Insurance Group the PCL family of companies The Pepsi Bottling Group TransCanada Pipelines Ltd. Van Leeuwen Pipe and Tube Weldco-Beales Mfg. Alberta Ltd. WorleyParsons Xerox Canada Ltd.

#### **Rising Star Program**

A corporation becomes a Rising Star by contributing \$2,000 a year or more and then increasing the gift by \$1,500 above the previous year's contribution.

#### Rising Star Program

Alberta Truss Allstream Inc. Aluma Systems Canada Cameron Canada Corporation Canadian Tire Associate Store -West Edmonton CV Technologies Inc. Delton Cabinet Manufacturing Ltd. Ecko Marine ESRI Canada Hudson's Bay Company -The Bay & Zellers Layfield Environment Systems Ltd. Mammoet Crane Inc. Morrison Hershfield Limited MTE Logistix Edmonton Inc. NC Services Group O.E.M. Remanufacturing Company Pringle & Associates Schwab Pontiac Buick GMC Ltd. The DATA Group of Companies UPS Canada Waterous Power Systems Zurich North America Canada



• Truck Driver

100

dr

- United Way Supporter since 2002
- Champion for Adult Literacy



YHAINES

DAN





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#### **INSPIRE • BUILD • CHANGE**

#### Contributors

Combined, more than 41,000 employee and residential individual donors along with over 470 corporate donors contributed to the United Way Campaign in 2008. We appreciate each and every gift and recognize how important individual generosity is to our community. More than 3,100 Leaders of Way provided over \$6.25 million and the 2008 Leaders of the Way Roster recognized these families and individuals for their outstanding contributions.

### Corporations

\$100,000+ Agrium Bell Enbridge Pipelines Inc. Finning (Canada) Imperial Oil Foundation Ledcor Group of Companies the PCL family of companies Petro-Canada, Edmonton Refinery Shell Canada Limited WorleyParsons

#### \$50,000-\$99,999

ATB Financial CIBC CN Costco Wholesale Dow Chemical Canada Inc. and MEGlobal Canada Edmonton Journal, a division of Canwest Publishing Inc. EPCOR RBC Financial Group Scotiabank TD Canada Trust TELUS TransAlta Corporation Wheaton Group

#### \$25,000-\$49,999

Alberta Blue Cross AMEC Earth & Environmental Aon Reed Stenhouse Inc. Bantrel BMO - Bank of Montreal Edmonton & Area BURNCO Rock Products Ltd. Chandos Construction Ltd. CoSyn Technology Enerflex Systems Ltd. Great-West Life, London Life and Canada Life Lehigh Hanson Canada Region AltaSteel, SCAW Metals Group Servus Credit Union Limited Weldco-Beales Mfg. Alberta Ltd.

#### \$10,000-\$24,999

Acklands-Grainger Inc. Acuren Group Inc. AECOM AltaLink ATCO Midstream Canadian Western Bank CenturyVallen CGI Group Inc. CTV Dell Canada Inc. Devon Canada Corporation Enterprise Rent-A-Car Eveready Family of Companies Field Law Flint Energy Services Ltd. FortisAlberta Fountain Tire Fraser Milner Casgrain LLP Future Shop GE Money Canada Gibson Energy Ltd. **IKON Office Solutions** ING Insurance Company of Canada Lilydale Inc. Lockerbie & Hole Millar Western Forest Products Ltd. Molson Canada National Oilwell Varco North West Paving Ltd. Parlee McLaws LLP Barristers & Solicitors Pembina Pipeline Corporation Provident Energy Ltd. Richardson Partners Financial Limited SMS Equipment Edmonton Spartan Controls Ltd. Stantec Suncor Energy Foundation Syncrude Canada Ltd. TD Meloche Monnex Financial Services Inc. The CAT Rental Store The Economical Insurance Group The Pepsi Bottling Group (Canada), Co. TransCanada PipeLines Limited Umicore Canada Inc. Wawanesa Mutual Insurance Co.

#### \$5,000-\$9,999

ABB Inc. AECOM - Earth Tech AGRA Foundations Limited AGS Group Inc. Alberta Envirofuels Inc. Argus Machine Co. Ltd. Associated Engineering ATCO Gas ATCO I-Tek ATCO Pipelines Beaver Plastics Ltd. Best Buy Canada BP Canada Energy Building Products of Canada Corp. Bunge Canada Canadian Tire, Kingsway Canexus Limited Cessco Fabrication & Engineering Ltd. Christenson Developments Ltd. City Lumber & Millwork Corus Entertainment CPI Construction Ltd. Crystal Glass Canada Ltd. Davis + Henderson Delcon Development Group Ltd. Duncan & Craig LLP Eagle Professionals Resources Ecko Marine Edmonton Kenworth Ltd. Edmonton Valve & Fitting Inc. Ensign Energy Services Inc. Evonik Degussa Canada Inc. Farm Credit Canada FSC Consulting Engineers GE Canada Equipment Financing G.P. GE Fanuc Automation General Dynamics Land Systems General Mills Brands on the Go Horton CBI IBM Canada Ltd. Lafarge Canada Inc. Lakewood Chevrolet Lee Valley Tools Maclab Enterprises Magna IV Engineering Mammoet Crane Inc Marsulex Inc. McCuaig Desrochers LLP Melcor Developments Ltd. Metal Fabricators and Welding Ltd. MTE Logistix Management NC Services Group

O.E.M. Remanufacturing Company Peter Kiewit Sons Co. Phoenix Insurance Group Edmonton Inc. Saxon International Ltd. Sinclair Supply Ltd. SNC-LAVALIN Inc. SYSCO Edmonton The Co-Operators Triton Projects Inc. Varsteel Ltd. (Nisku) Waterous Power Systems Xerox Canada Ltd. ZCL Composites Inc. 2 Anonymous

\$1,000-\$4,999 ABSA - The Pressure Equipment Safety Authority Alberta Traffic Supply Ltd Alldritt Development Limited Allstate Insurance Company of Canada Allstream Inc. ALS Canada Alstom Canada Inc. AltaGas Utilities Inc. Aluma Systems Canada AMEC Asplundh Canada ULC ATCO Electric ATCO Ltd. Avison Young Commercial Real Estate Aviva Insurance Company of Canada B.G.E. Service & Supply Ltd. Balancing Pool Bird Construction Co Ltd. Brandt Tractor Ltd. Brenntag Canada Inc. Bunge Canada - Edmonton Bunge Canada - Fort Saskatchewan Cameron Canada Ltd. Canadian Pacific Railway Canadian Tire Associate Store - West Edmonton Carlson Projects North Ltd. Ceridian Canada Ltd. **C-FER** Technologies City Ford Sales Coast Paper Coca-Cola Bottling Company Comco Pipe & Supply Co. **Command Energy Services** Company's Coming Publishing Limited CV Technologies Inc.

David Aplin Recruiting Davis LLP Delton Cabinet Manufacturing Ltd. E B A Engineering Consultants Ltd. Edmonton Airports Edmonton Economic Development Edmonton EDS Canada **Emerson Process Management** Eskimo Steel Ltd. ESRI Canada Federated Insurance Company of Canada Fire Protection Ford Motor Company of Canada Ltd. Fujitsu Consulting (Canada) Inc. General Motors of Canada Limited Goodyear Canada Inc. Grace Canada Inc. Great West Newspapers LP Harvard Property Management Hewlett Packard (Canada) Co. Hobart Food Equipment Group Canada Holt Renfrew & Co. Ltd. Hood Group HSBC Bank Canada Hudson's Bay Company The Bay & Zellers ISL Engineering and Land Services Ltd. ITW Insulation Systems Canada Keyera Energy Kinder Morgan Canada Kingston Ross Pasnak LLP Manasc Isaac Architects Ltd. Manulife Financial McBain Camera Ltd. MD Management Ltd. MMM Group Morrison Hershfield Limited Nabors Drilling NAV CANADA Northern Alberta Processing Co. O'Hanlon Paving Ltd. and Fath Industries Ltd. Owens Corning Panaram Dental Lab Ltd. Park Paving Ltd. Praxair Canada Inc. Pringle & Associates Riopel Enterprises Inc. Royal Lepage Noralta Real Estate Inc. Schlumberger Canada Limited, DBR Technology Center Schneider Electric Schwab Pontiac Buick GMC Ltd.

SIRVA Canada LP Sleep Country Canada Stedelbauer Chevrolet Inc. Stuart Olson Constructors Inc. The DATA Group of Companies Thermo King Western Inc. Thurber Engineering Ltd. Univar Canada Ltd. UPS Canada Upside Software Inc. Van Leeuwen Pipe & Tube Weir Bowen Western Canada Machining Inc. Zurich North America Canada 4 Anonymous

#### \$1-\$999

A B C Press (1979) Ltd. A.W. Fraser & Associates Abraxus Construction Group LP Alberta School Boards Association ATCO Power Bartle & Gibson Co. Ltd. BPTEC-DNW Engineering Ltd. Business Development Bank of Canada C. J. Campbell Insurance (Edmonton) Ltd. Canada Bread Company Limited Canada Lands Company Canadian Dewatering LP ConocoPhillips Canada Creative Connoisseur Deloitte. Dynalife DX Easy Networks Inc. Ecco Heating Products Ltd. Extendicare (Canada) Inc. Federated Co-Operative Limited Federated Co-operatives Limited Feed Plant Foster Park Baskett Insurance Ltd. Freedom Ford Sales Limited High Clouds Inc. Intergraph Canada Ltd. Jordan J. Stuffco Professional Corporation Marsh Canada Limited Nexen Inc. Canadian Oil & Gas Division OCYP Holdings Ltd. Ogilvie LLP Penta Completions Supply & Services Ltd.

Peterson Walker LLP Pioneer Professional Services Group Raymond James Ltd. RGO Office Products Edmonton Ltd. Rig Service Tools Ltd. RIO-TEK Canada Inc. Shaw Communications Inc. Shaw Communications Inc. Specialized Rigging Services Ltd. The Brick The Dominion of Canada General Insurance Company Wal-Mart Western Canadian Software 2 Anonymous

#### InKind Centre Corporate Contributors

Absolute Dollar Store Acrodex Alberta Beef Producers Alberta Blue Cross Allwest Commercial Furnishings AltaGas Utilities Inc. ATB Financial Bavaria BMW Blueocean Contact Centers BMO Bank of Montreal - Edmonton & Area Bridges Catering Cameron's Meat & Delicatessen Campbell Ryder Canadian Outcomes Research Canadian Western Bank Capital Engineering Cash Canada Group Ltd. CE Franklin Ltd. Centre for Family and Health Christenson Developments Ltd. Christie Group LTD City of Edmonton City of Grande Prairie Compass Group Canada Devon Social Club Dynacor Media Edmonton Garrison Military Family Resource Centre Society Enbridge Pipelines Inc. Fabko Food Ltd. Fairmont Hotel MacDonald Fatai Exceptions Field Law Financial Executives International FMC Ford Motor Company of Canada Ltd. GWL Realty H & R Block

H.M.D. (Scotty) Hamilton Heart & Stroke Foundation Hole's Greenhouse & Gardens Ltd. Howard Coyle Associates I Care Office Solutions Interthink Consulting Italian Centre Shop Limited Jacobs Canada Inc. Ledcor Group of Companies Lilydale Inc. Matheson & Company LLP McLennan Ross LLP Barristers & Solicitors Morrison Hershfield Limited Mount Royal College Nu-Wave Picture Perfect Premiere Van Lines Probus Club of South Edmonton Quick Office Repairs Research House Inc. Rig Service Tools Ltd. Shippers Supply Sierra Systems Group Inc. Sketchie's Gallery Spark - The Branding Shop SYSCO Edmonton TD Canada Trust Tec VenturePrize The Brick (Corporate Office, HR Department) The Counselling Centre The Executive Centre Suite The Inspired Soul The Support Network Umicore Canada Inc. Upside Software Inc. Urban Development Institute

# InKind Centre Individual Contributors

Ian DubbleboerTed DykstraErnie & Tina FeduniwPeter GoddardDonald JestinTom LumsdenAllan LyonsJay NodinJethro UlrichMicheal WyersGraeme YoungKwong YuSeung-Hee Zhoung

#### Coats for Kids and Families

ABSA - the pressure equipment safety authority Alberta Energy Cosyn Technology David Alpin Recruiting EPCOR Imperial Oil-CEP Local 777 Strathcona Refinery Phi Delta Theta Spartan Controls Transitions Support

#### Tools for School

Alberta Environment Alberta Research Council AON Reed Stenhouse Inc. BMO Bank of Montreal - Edmonton & Area AECON - EarthTech Edmonton Airports **HIP** Architects Inglis family Intuit Marla Miles McDonalds - (at Lynnwood McDonalds) Millgrove School Payless Shoesource Canada LP Oueen's Bench Red Hat Ladies Renee Shevalier Sharon Howley Sheila Thirlwell and friends Spartan Controls Upside Technologies

#### Funds & Foundations

Alice & Alan Bell Fund Barb Tarbox Legacy Fund Darlene & Doug McNally Family Fund Doris Tanner Pimm Fund Dr. & Mrs. Herman & Elly de Jongh Fund Edmonton Civic Employees' Charitable Assistance Fund Edmonton Community Foundation -Partners for Kids Eldon & Anne Foote Fund George & Lilian McEwen Family Fund H. J. (Jock) Dawe Family Fund John & Barbara Poole Family Fund John Edward & Mary Ann Hocking & Family Fund Lillian A. Simonet Foundation Martin & Sarah Gouin Fund for Children Our Children's Millenium Fund Steven & Patty Glover Fund The Bicentenial Fund The Muttart Foundation 2 Anonymous

#### Unions

Alberta Federation of Labour Alberta Union of Provincial Employees Alberta Workers' Health Centre Canadian Auto Workers - Local 350 Canadian Labour Congress Canadian Office & Professional Employees Union Local 458 Canadian Office Professional Employees -Local 491 Canadian Union of Postal Workers Edmonton Local Canadian Union of Public Employees Local 1368 Canadian Union of Public Employees Local 30 Canadian Union of Public Employees Local 3550 Canadian Union of Public Employees Local 474 Canadian Union of Public Employees Local 843 Canadian Union of Public Employees Regional Office CAW Canada Local 4050 CAW/Canada Communications, Energy & Paperworkers Union of Canada Communications, Energy and Paperworkers (Air Liquide Unit) Local 777 Communications, Energy and Paperworkers Local 445 Communications, Energy and Paperworkers Local 501A Communications, Energy and Paperworkers Local 530A Communications, Energy and Paperworkers Local 777 (Composite) Edmonton & District Labour Council Edmonton Public Teachers ATA Local 37 General Teamsters Union Local 362 Health Sciences Association of Alberta International Association of Bridge, Structural & Ornamental Workers Local 720 International Association of Heat & Frost Insulators & Allied Workers Local 110

International Association of Machinists & Aerospace Workers International Association of Machinists & Aerospace Workers Local 1722 International Brotherhood of Boilermakers & Welders Local 146 International Union of Operating Engineers Local 955 National Health & Welfare Union Local 30016 (P.S.A.C.) Union of Construction & Maintenance Employees Local 784 (C.U.P.E.) UNITE HERE Union Local 47 United Food & Commercial Workers Local 401 United Nurses of Alberta Local 33 United Steel Workers Local 1-207 United Steelworkers of America Local 5575

# **Employee Groups** \$100,000+ Alberta Justice and Attorney General / Alberta Solicitor General & Public Security ATB Financial Canada Revenue Agency CN Alberta United Way Campaign Costco Wholesale CoSyn Technology Department of National Defence Dow/MEGlobal Employee Charities Campaign Edmonton Journal, a division of Canwest Publishing Inc. Edmonton Sun Enbridge Pipelines Inc. EPCOR Finning (Canada) Government of Canada Workplace Charitable Campaign Imperial Oil-CEP Local 777 Strathcona Refinery Ledcor Group of Companies Petro-Canada, Edmonton Refinery Provincial Employees' United Way Campaign **RBC Royal Bank Employees** Scotiabank Servus Credit Union Limited Shell Scotford Complex Spartan Controls Ltd. Stantec The Edmonton Sun/Examiner the PCL family of companies University of Alberta

#### \$50,000-\$99,999

Alberta Advanced Education and Technology Alberta Blue Cross Alberta Employment and Immigration Alberta Energy Alberta Environment Alberta Gaming and Liquor Commission Alberta Health & Wellness Alberta Sustainable Resource Development Bantrel Canadian Western Bank Capital Health - Community Sector Deloitte. Department of Justice Canada Federal Government Retirees First Canadian Insurance Corporation Fraser Milner Casgrain LLP HSBC Bank Canada IBM Canada Ltd. NAIT Office of the Auditor General of Alberta Public Works and Government Services Canada Royal Alexandra Hospital Employees' Charitable Donations Fund ScotiaMcLeod Service Alberta Service Canada TransAlta Corporation United Way of the Alberta Capital Region Western Economic Diversification

#### \$25,000-\$49,999

Acklands-Grainger Inc. Alberta Agriculture and Rural Development Alberta Children and Youth Services Alberta Culture and Community Spirit Alberta Education Alberta Education Alberta Executive Council/Public Affairs Bureau Alberta Finance and Enterprise

WorleyParsons

Alberta Infrastructure Alberta Legislative Assembly Alberta Motor Association Alberta Municipal Affairs & Housing & Urban Affairs Alberta Research Council (Edmonton) Alberta Seniors and Community Supports Alberta Transportation AMEC Earth & Environmental Associated Engineering Athabasca University Brownlee LLP BURNCO Rock Products Ltd. Canada Post Corporation - Edm Mail Processing Plant Capital Health Centre CGI Information Systems and Management Consultants Inc. Chandos Construction Ltd. CIBC CIBC Wood Gundy City of St. Albert Staff Cohos Evamy Integratedesign EBA Staff, Family and Friends Edmonton Public Teachers' Charity Trust Fund EDS Canada Enterprise Rent-A-Car Environment Canada Ernst & Young LLP Field Law Ford Motor Company of Canada Ltd. FortisAlberta Fujitsu Consulting (Canada) Inc. Future Shop Glenrose Rehabilitation Hospital Health Canada **IKON** Office Solutions Indian & Northern Affairs Canada Alberta Region **ISL Employees** ludiciary Kellogg Brown & Root (Canada) Company KPMG LLP Miller Thomson LLP National Oilwell Varco Park Paving Ltd. Provident Energy Ltd. SMS Equipment Edmonton Syncrude Canada Research Centre Employees SYSCO Edmonton TD Canada Trust TELUS Employee Charitable Giving TransCanada PipeLines Limited

University of Alberta Hospital/Stollery Children's Hospital Staff Charities Fund UPS Canada Weldco-Beales Mfg. Alberta Ltd. I Anonymous

#### \$10,000-\$24,999

Accenture Acuren Group Inc. AECOM - Earth Tech AECOM -UMA Alberta Aboriginal Relations Alberta Alcohol & Drug Abuse Commission Alberta Corporate Human Resources Alberta International & Intergovernmental Relations Alberta Investment Management Corporation Alberta Pensions Administration Alberta Tourism. Parks and Recreation Alberta Treasury Board AltaGas Utilities Inc. & CEPU Local 1947 AltaLink AltaSteel Ltd, Scaw Metals Group AMEC APEGGA Staff Astral Media Radio G.P. ATCO Gas EPIC Campaign ATCO Midstream Avison Young Commercial Real Estate Aviva Insurance Company of Canada BDO Dunwoody LLP Bell Best Buy Canada BP Canada Energy Brandt Tractor Ltd. Building Products of Canada Corp. Business Development Bank of Canada Canadian Broadcasting Corporation Capital Health, Regional Mental Health Program and Alberta Hospital Edmonton Carma Developers LP Case Processing Centre Vegreville Centre for Education Edmonton Public School Board Cessco Fabrication & Engineering Ltd. C-FER Technologies Christenson Developments Ltd. Coast Paper Concordia University College of Alberta Corus Entertainment CougarTool Inc. CTV Edmonton David Aplin Recruiting

Davis LLP Devon Canada Coporation (Swan Hills) Edmonton Economic Development Corporation Edmonton John Howard Society Eveready Family of Companies Evonik Degussa Canada Inc., Gibbons Site - Hydrogen Peroxide Flint Energy Services Ltd. Ford Credit Canada Limited Fountain Tire GE Fanuc Automation GE Money Canada General Dynamics Land Systems Gibson Energy Ltd. Global Edmonton Grant MacEwan College Henry Singer Fashion Group Ltd. Holt Renfrew & Co. I td. Horton CBI ING Insurance Company of Canada Intec Billing Canada Ltd. Lehigh Hanson Canada Region Lilydale Inc. London Drugs Magna IV Engineering Matrikon McLennan Ross LLP Barristers & Solicitors Melcor Developments Ltd. Midfield Supply Ltd. Millar Western Forest Products Ltd. Morrison Hershfield Limited National Bank Financial Natural Resources Canada - Canadian Forest Service Natural Resources Canada CANMET Energy Technology Centre - Devon NAV CANADA NorQuest College Northlands North West Paving Ltd. O.E.M. Remanufacturing Company Ogilvie LLP O'Hanlon Paving Ltd. and Fath Industries Ltd. **Owens** Corning Parlee McLaws LLP Barristers & Solicitors Petro-Canada Sales, Service and Operations PricewaterhouseCoopers LLP PSAA - Bids for Kids Public Schools Admin. Assoc. Public Safety and Emergency Preparedness Quality Call Care Solutions (A Subsidiary of the Neiman Marcus Group)

**RBC** Dominion Securities RGO Office Products Edmonton Ltd. Richardson Partners Financial Limited Royal Canadian Mounted Police SNC-LAVALIN Inc. Southpark Pontiac Buick Cadillac GMC Ltd. Staples Advantage/Corporate Express Strathcona County TD Meloche Monnex Financial Services Inc. **TELUS World of Science - Edmonton** The Alberta Teachers' Association The CAT Rental Store The Economical Insurance Group The Family Centre The King's University College The Pepsi Bottling Group (Canada), Co. The YMCA of Edmonton Transport Canada Triton Projects Inc. Waterous Power Systems Westgate Chevrolet Ltd. - "The Chevy Farm" Witten LLP Xerox Canada Ltd. Youth Emergency Shelter Society I Anonymous

#### \$5,000-\$9,999

ABB Inc. ABSA The Pressure Equipment Safety Authority AGRA Foundations Limited Agriculture and Agri-Food Canada Alberta Cancer Board Alberta Envirofuels Inc. Alberta Medical Association Alberta Research Council (Vegreville) Alberta Teachers' Retirement Fund Board Ali-Dan Realty ALS Laboratory Group-Edmonton Alstom Canada Inc. Argus Machine Co. Ltd. ATCO Electric ATCO EPIC (I-Tek) ATCO Pipelines Employees Participating in Communities (EPIC) Beaver Plastics Ltd. Big Brothers Big Sisters of Edmonton & Area **Bissell** Centre BMO Employee Charitable Foundation Boys & Girls Clubs of Edmonton Bunge Canada Wainwright Cameron Canada Corporation Canada Border Services Agency Canadian Food Inspection Agency

Canadian Heritage - Edmonton Canadian Pacific Railway Canadian Paraplegic Association (Alberta) Canexus Limited Carlson Projects North Ltd. CenturyVallen Ceridian Canada Ltd. CH2M Hill Canada Limited Chartered Accountants of Alberta Chivers Carpenter Lawyers City of Fort Saskatchewan City of Leduc Citytv CNIB Coca-Cola Bottling Company Connect Society Crystal Glass Canada Ltd. CV Technologies Inc. Davis + Henderson Employees Delaware North Sportservice Delcon Development Group Ltd. Drader Manufacturing Industries Ltd. E4C Edmonton District Parole Office Emery Jamieson LLP Energy Resources Conservation Board Ensign Energy Services Inc. Fairmont Hotel Macdonald Farm Credit Canada GE Canada Equipment Financing G.P. General Bank of Canada General Mills Brands on the Go General Motors of Canada Limited Goodwill Industries of Alberta Great-West Life and London Life GWP Wealth Management Inc. Hewlett-Packard (Canada) Limited IBI Group Industry Canada Employees John Deere Kingston Ross Pasnak LLP Lafarge Canada Inc. London Drugs Maclab Enterprises Mammoet Crane Inc. Manasc Isaac Architects Ltd. Marsulex Inc. Customer Service Centre & Sulfides Plant McBain Camera Ltd. Metal Fabricators and Welding Ltd. Molson Canada Morningstar Air Express NC Services Group

Pembina Pipeline Corporation Phoenix Insurance Group Edmonton Inc. Procor Limited Rail Car Division Public Health Agency of Canada Public Prosecution Service of Canada, Alberta Region (Edmonton) Sierra Systems Group Inc. Sinclair Supply Ltd. Statistics Canada Suncor Energy Canadian Pipeline Limited Partnership Terra Centre for pregnant & parenting teens The DATA Group of Companies The Staff & Management of Canadian Tire, Kingsway Thurber Engineering Ltd. Upside Software Inc. Veterans Affairs Canada Weir Bowen Woods & Company 4 Anonymous

#### \$1,000-\$4,999

Ackroyd LLP Adroit Investment Management Ltd. Air Liquide Canada Alberta Ombudsman Alberta School Employee Benefit Plan Alberta Traffic Supply Ltd. Alberta Utilities Commission Allstate Insurance Company of Canada Allstream Aon Reed Stenhouse Inc.(109St) Aon Reed Stenhouse Inc. (City Centre) Aramark Remote Services ATCO Ltd. Avalon Junior High School Avonmore School Balwin Junior High School Brenntag Canada Inc. BTS Byers Transportation Systems Inc. Bunge Canada Edmonton Bunge Canada Fort Saskatchewan Canada Mortgage & Housing Corporation

Canada Post Corporation - Depot 5 Canada School of Public Service Canadian Mental Health Association-Edmonton Region Canadian Natural Resources Limited Canadian Tire Canadian Tire Associate Store - West End Capital Health CCI Edcon Center for Family Literacy Society of Alberta - Internal Staff Campaign Changing Together... A Centre for Immigrant Women Association Citibank CitiFinancial Citizenship & Immigration Canada -Edmonton City Ford Sales Cochard Johnson Comco Pipe & Supply Co. **Command Energy Services** Communications - Edmonton Public Schools Company's Coming Publishing Limited Corporate Realty Group Inc. Correctional Service of Canada - Edmonton Institution Courts Administration Service-Edmonton Cushman and Wakefield Edmonton Design Group Staffing Inc. Duncan & Craig LLP Eagle Professionals Resources Ecco Heating Products Ltd. Edmonton Airports Edmonton Chamber of Commerce Edmonton Epilepsy Association Edmonton Gleaners Association -Edmonton's Food Bank Edmonton Mennonite Centre for Newcomers Edmonton Social Planning Council Elizabeth Fry Society of Edmonton Elk Island National Park of Canada Enform ESRI Canada Extendicare (Canada) Inc. Federated Insurance Company of Canada Fort Saskatchewan Boys and Girls Club Freedom Ford Sales Limited Gateway Association for Community Living Glendale Elementary School GORDON ZWAENEPOEL Grace Canada Inc. Grand & Toy Ltd. Grant Thornton LLP Harvard Property Management

Hobart Food Equipment Group Canada Hood Group Imperial Oil Resources, Central Alberta Operations Imperial Oil Resources-Cynthia Intergraph Canada Ltd. Investors Group Financial Services Inc. (Metro) Investors Group Financial Services Inc. (Edmonton Capital) **IPEX** Incorporated IS2 Staffing Services Inc. ITW Insulation Systems Canada Jewish Family Services KARA Family Resource Centre Keyera Energy **KIDS North** Kinder Morgan Canada King Edward Elementary School Koch Ford Lincoln Sales 2003 Ltd. Kraft Canada Inc. Kruger Products Limited Lakewood Chevrolet M.E. Lazerte High School MacKay LLP Manulife Financial Marsh Canada Limited Meyers Norris Penny LLP Micralyne MD Management Ltd. MMM Group Morningstar Partners NAI Commercial Real Estate National Parole Board Prairies Office -Edmonton National Research Council of Canada -Institute for Nanotechnology Natural Resources Canada - Geomatics Canada Norseman Group Inc. Northern Alberta Processing Co. Norwood Child & Family Resource Centre Office of the Auditor General of Canada Office of the Chief Electoral Office Office of the Information and Privacy Commissioner/Ethics Commissioner ONPA **Operation Friendship Seniors Society OPTIONS** Sexual Health Association Ormed Information Systems Ltd. P.A.L.S. - Project Adult Literacy Society Passport Canada Pattison Outdoor Advertising Payless Shoesource Canada LP

Peterson Walker LLP Public Service Commission of Canada Purolator Courier Ltd. Queen Elizabeth High School Raymond James Ltd. Ricoh Canada Inc. Rig Service Tools Ltd. Royal Lepage Noralta Real Estate Inc. Royal LePage Noralta West Schlumberger Canada Limited, DBR Technology Center Schneider Electric Schwab Pontiac Buick GMC Ltd. Seniors Association of Greater Edmonton (SAGE) Sexual Assault Centre of Edmonton (SACE) Shtabsky & Tussman SIRVA Canada LP Sleep Country Canada SPAR Aerospace Limited Spark - The Branding Shop St. Albert Gazette Status of Women Canada Strathcona Shelter Society Ltd. "A Safe Place" Stuart Olson Constructors Inc. Sturgeon Community Hospital Sulzer Metco (Canada) Inc. The Ben Calf Robe Society The Brick The Canadian Red Cross Society The Dominion of Canada General Insurance Company The Standard Life Assurance Company The Support Network, Edmonton's Crisis & 211 Centre Travers Aramark Treasurer Board Of Canada Secretariat Umicore Canada Inc. Unisource Canada Inc. Univar Canada Ltd. Van Leeuwen Pipe & Tube Victorian Order of Nurses Wal-Mart Wawanesa Mutual Insurance Co. Weatherford Canada Partnership Wellhead Systems Westcan Bulk Transport Ltd. Willbros Canada Winalta Shelters Inc. Woodside Central Elementary - Junior -Senior High Yotta Yotta Inc. YWCA Edmonton

ZCL Composites Inc. Zurich North America Canada 7 Anonymous

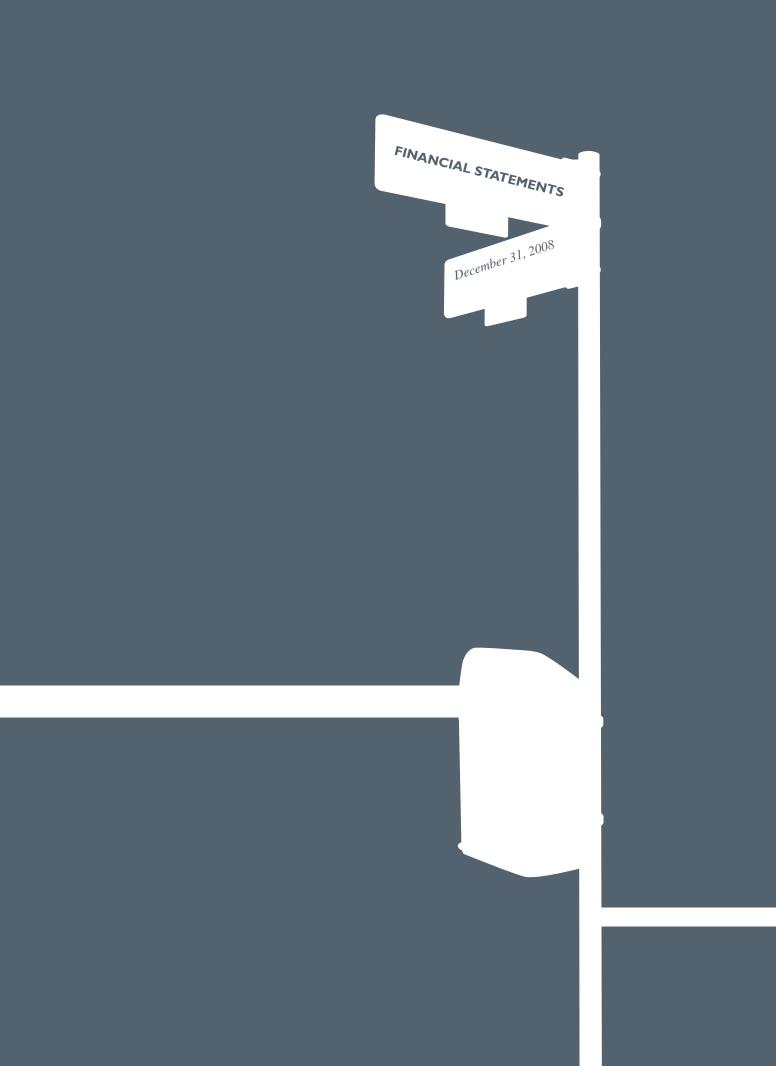
#### \$1-\$999

A B C Press (1979) Ltd. A D Williams Engineering Inc. A.W. Fraser & Associates Access Insurance Group ADP Canada Aecon Industrial Alberta Mental Health Board Alberta School for the Deaf Albert's Group of Restaurants Allen & Associates Chartered Accountants Amgen Canada Inc. Aon Consulting Inc. Ashley Furniture Homestore ATCO Power Employees Athlone Elementary School Bannerman Elementary - Junior High School Barnes Distribution Canada Edmonton AB Beacon Heights Elementary Belmont Elementary School BioWare a division of EA Inc. Bishop & McKenzie Boardwalk Equities Inc. Brightview Elementary School Budget Services C. J. Campbell Insurance (Edmonton) Ltd. CA School of Business Canada Bread Company Limited Canada Lands Company Canadian Bonded Credit Canadian Nuclear Safety Commission Chief Firearms Officer (Alberta) Christie Communications ConocoPhillips Canada CPI Construction Ltd. Crestwood Elementary/Junior High School D.S. MacKenzie Junior High School Daly Grove Elementary School Defence Construction Canada Douglas Wilson Architects Ltd. Dovercourt Elementary School Drayton Insurance Dundee Realty Corporation Dunluce Elementary School Eastwood Elementary Edith Rogers Junior High School Ekota Elementary School Ellerslie Campus - South Enbridge Pipelines Inc. Volunteers Program

Evansdale Elementary School Foreign Affairs & International Trade Canada Freedom 55 Financial - A Division of London Life Insurance Co. George H. Luck School GlaxoSmithKline Glengarry Elementary School Globex Foreign Exchange Corporation Goodyear Canada Inc. Harding Instruments Hawkings, EPP, Dumont Hazeldean Elementary School High Clouds Inc. Hillview Elementary School Hilton Garden Inn West Edmonton Homesteader Elementary School Interbaun Communications Jackson Heights School John A. McDougall Elementary School Kensington Elementary School Kiewit Energy Canada Corp. Kirkness School L.Y. Cairns School Lago Lindo Elementary School Laurier Heights Elementary - Junior High School Lee Ridge School Lendrum Elementary School Lorelei Elementary School Lymburn Elementary School Lynnwood Elementary School Major General Griesbach School Malcolm Tweddle Elementary School Matrix Solutions McCuaig Desrochers LLP McKee Elementary School McNally High School Menisa Elementary School Meyokumin Elementary School Millwoods Christian Elementary - Junior -Senior High Montrose Elementary School Mount Pleasant Elementary School MTE Logistix Inc. National Film Board Nestle Canada Nexen Inc. Canadian Oil & Gas Division Northgate Arinso Canada Inc. Northmount Elementary School Norwood Elementary School Nova Chemicals Corporation Office Depot / Office Place

Ottewell Junior High School Parkdale Elementary/Junior High School Pioneer Professional Services Group Praxair Canada Inc. Public Safety and Emergency Preparedness Purolator Courier Ltd. Ouebecor World Edmonton Reynolds Mirth Richard & Farmer LLP Richard Secord Elementary School Riverdale Elementary School Robinson Enterprises Ltd. Rona Home & Garden Ross Sheppard High School Royal LePage (Gateway Realty Inc.) Rundle Elementary School Rutherford Elementary School S. Bruce Smith School Sakaw Elementary School Satoo Elementary School Schlumberger of Canada Shaw Communications Inc. Sherwood Elementary School Source Medical Corporation Specialized Rigging Services Ltd. St. Albert Community Information and Volunteer Centre St. Albert Parents' Place Association St. Albert Protestant Schools Staff of the Edmonton Real Estate Board Cooperative Listing Bureau Ltd. Staples/Business Depot Timberline Natural Resource Group Ltd. Top-Co LP Total E & P Canada Transco Energy Services Ltd. Transportation Safety Board of Canada Velma E. Baker School Venture Publishing Inc. Vernon Barford Junior High School VF Imagewear Canada Inc. Voxcom Security Systems Waverley Elementary School York Academic Elementary School 7 Anonymous





#### **Auditors' Report**

To the Members of United Way of the Alberta Capital Region

We have audited the statement of financial position of United Way of the Alberta Capital Region as at December 31, 2008 and the statements of operations, changes in net assets and cash flows for the year then ended. These financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

In our opinion, these financial statements present fairly, in all material respects, the financial position of the Organization as at December 31, 2008 and the results of its operations and its cash flows for the year then ended in accordance with Canadian generally accepted accounting principles.

Pricewaterhouse Coopers U.P

Chartered Accountants

#### **STATEMENT OF FINANCIAL POSITION** AS AT DECEMBER 31, 2008

	2008 \$	2007 \$	
Assets	Ψ	Ψ	
Current assets			
Cash and short-term investments	10,087,225	9,177,467	
Campaign pledges receivable	8,448,103	8,883,194	
Other receivables	238,689	127,465	
Prepaid expenses and other	190,369	156,021	
Prepaid campaign distributions	621,204	860,147	
Prepaid campaign expenses	3,953,563	3,319,121	
	23,539,153	22,523,415	
Capital assets (note 4)	4,624,326	1,207,370	
Capital assets (note 4)	4,024,320	1,207,370	
	28,163,479	23,730,785	
Liabilities			
Current liabilities			
Accounts payable and accrued liabilities	1,436,566	744,439	
Unexpended distributions	923,083	888,390	
Deferred contributions (note 5)	16,093,088	17,608,155	
	18,452,737	19,240,984	
Deferred capital contribution (note 6)	227,460	_	
	18,680,197	19,240,984	
Commitments (note 16)			
Net Assets			
Unrestricted	2,756,214	1,376,888	
Investment in capital assets (note 7)	4,396,866	1,207,370	
Internally restricted operating funds (note 8)	2,330,202	1,905,543	
	2,550,202	1,700,070	
	9,483,282	4,489,801	

	Unrestricted \$	Investment in capital assets \$ (Note 7)	Internally restricted operating funds \$ (Note 8)	Total 2008 \$	<b>Total</b> <b>2007</b> §
Balance – Beginning of year	1,376,888	1,207,370	1,905,543	4,489,801	3,980,636
Excess of revenues over expenses	5,327,270	(140,829)	-	5,186,441	619,165
Transfer to reserves	(690,159)	-	690,159	-	-
Utilization of reserves	-	-	(265,500)	(265,500)	(110,000)
Capital contribution for purchase of	land -	72,540	-	72,540	-
Disposal of property	858,071	(858,071)	-	-	-
Purchase of capital assets	(4,115,856)	4,115,856	-	-	-
Balance – End of year	2,756,214	4,396,866	2,330,202	9,483,282	4,489,801

# **STATEMENT OF OPERATIONS** FOR THE YEAR ENDED DECEMBER 31, 2008

	2008 \$	2007 \$	
Campaign revenues (note 9)	19,301,970	18,049,308	
Other revenues			
Grant revenue (schedule 1)	300,000	396,640	
Co-fundraising revenue (schedule 2)	1,020,993	978,408	
Investment income	234,650	283,868	
Earned income from In-Kind Centre	147,763	109,814	
Bequests and other revenue	121,147	85,304	
	1,824,553	1,854,034	
Total revenues	21,126,523	19,903,342	
Fundraising expenses (schedule 3) (note 10)	3,380,542	2,982,789	
Excess of revenues over fundraising expenses	17,745,981	16,920,553	
Program expenses			
Community investment and building programs			
Member and non-member allocations (schedule 4)	9,290,608	9,217,379	
Member and non-member designations	3,281,621	3,905,344	
United Way programs (schedule 5)	1,776,545	1,391,087	
Community investment process (note 11)	554,243	478,539	
Community building initiatives (note 11)	554,243	478,539	
United Way of Canada (note 12)	155,250	142,583	
Total community investment and building programs	15,612,510	15,613,471	
In-Kind Centre program costs (schedule 6)	725,648	638,899	
Public education and advocacy programs	46,350	49,018	
Total program expenses	16,384,508	16,301,388	
Excess of revenues over expenses	1,361,473	619,165	
Gain on sale of property	3,824,968	-	
Excess of revenues over expenses for the year	5,186,441	619,165	

	2000	2007
	2008 \$	2007 \$
Cash provided for (used in)		
Operating activities		
Excess of revenues over expenses for the year	5,186,441	619,165
Items not affecting cash		260.261
Contribution to the Edmonton Community Foundation Amortization of capital assets	- 140,829	369,361 184,396
Gain on Edmonton Community Foundation deposit	-	(9,425)
Gain on sale of property	(3,824,968)	-
	1,502,302	1,163,497
	1,002,002	1,100,177
Internally restricted allocations	(265,500)	(110,000)
Net change in non-cash working capital items (note 13)	(894,227)	278,046
	342,575	1,331,543
Investing activities		
Investing activities Purchase of capital assets	(4,115,856)	(88,545)
Proceeds from sale of property	4,683,039	(00,545)
Edmonton Community Foundation deposit distributions	-	16,960
	567,183	(71,585)
	, , , , , , , , , , , , , , , , , , , ,	
Financing activities		(282 400)
Repayment of mortgage	-	(282,400)
Increase in cash and short-term investments	909,758	977,558
Cash and short-term investments – Beginning of year	9,177,467	8,199,909
Cash and short-term investments – End of year	10.087.225	9,177,467
Cash and short-term investments - End of year	10,007,223	7,1//,40/
Cash and short-term investments comprises		c 170 0 4 c
Cash Short term investments	7,078,054	5,172,345
Short-term investments	3,009,171	4,005,122
	10,087,225	9,177,467
Supplementary information		
Interest received	263,777	278,247
Interest paid	36,274	3,304
	50,271	5,501

### I Organization

The United Way of the Alberta Capital Region's mission is: "We bring people and resources together to build caring, vibrant communities".

The United Way of the Alberta Capital Region (the "United Way") is a registered charitable organization and a public charitable foundation and, as such, is exempt from tax under the Income Tax Act.

## 2 Significant accounting policies

These financial statements have been prepared by management in accordance with accounting principles generally accepted in Canada. Because the precise determination of many assets, liabilities, revenues and expenses are dependent on future events, the preparation of financial statements for a period necessarily includes the use of estimates and approximations which have been made using careful judgment. Actual results could differ from those estimates. These financial statements have, in management's opinion, been properly prepared within reasonable limits of materiality and within the framework of the accounting policies summarized below.

#### a) Revenue recognition

These financial statements have been prepared using the deferral method, the key elements of which are:

i) Campaign revenues

Campaign revenues include those contributions made specifically in support of the annual campaign from corporations, employee groups, employee funds, individuals and foundations.

Campaign contributions and pledges are recorded as deferred contributions and recognized as revenue in the year following the campaign when the related allocations are made to agencies.

ii) Grant revenues

Unrestricted grants are recognized as revenue when received or receivable if the amount to be received can be estimated and collection is reasonably assured. Externally restricted grants are recorded as deferred contributions and recognized as revenue in the year the related expenses are incurred.

#### iii) Co-fundraising revenues

Co-fundraising revenues represent total revenues generated by events held in conjunction with other organizations to raise funds to support our mission.

Co-fundraising contributions and pledges received are recorded as deferred contributions and are recognized as revenue in the following year.

#### NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2008

#### iv) Capital contributions

Restricted contributions for the purchase of capital assets, that will be amortized, will be deferred and recognized as revenue on the same basis as the amortization expense related to the acquired asset.

Restricted contributions for the purchase of capital assets, that will not be amortized, will be recognized as a direct increase in net assets invested in capital assets.

Government assistance received for the purchase of capital assets are deducted from the cost of the related capital assets.

v) Investment income

Investment income is unrestricted and recognized as revenue in the year it is earned.

vi) Bequests

Unrestricted bequests are recognized as revenue in the year it is earned. Restricted bequests are recognized as revenue in the year which the related expenses are incurred.

### b) Expense recognition

i) Fundraising expenses

Fundraising expenses include all expenses directly associated with fundraising and co-fundraising and an allocation of general management and administration expenses.

ii) Program expenses

Program expenses include all allocations to agencies and allocations to programs directly delivered by the United Way and an allocation of general and administration expenses.

iii) Allocated expenses

Expenses identifiable to fundraising or specific programs are charged directly. Remaining indirect expenses are allocated between fundraising and programs based on the number of employees assigned to those activities.

#### c) Cash and short-term investments

Cash and short-term investments consist of cash on deposit and short-term investments with maturity periods of less than three months.

#### d) Prepaid campaign distributions and expenses

Campaign distributions and expenses are recorded as prepaid until the year following the campaign when allocations are made to agencies and campaign contributions and pledges are recognized as revenue.

### e) Capital assets

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution.

Amortization commences when an asset is put into use. Amortization is provided on a straight-line basis over the assets estimated useful lives as follows:

Building	25 years
Equipment and furniture	10 years
Computer hardware and software	3 years

#### NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2008

#### f) Financial instruments

The United Way's financial assets include cash and short-term investments, campaign pledges receivable and other receivables. Cash and short-term investments are classified as held-for-trading and are recorded at fair value with realized and unrealized gains and losses reported in the statement of operations for the period in which they arise. Campaign pledges receivable and other receivables are classified as loans and receivables and are accounted for at amortized cost using the effective interest rate method. Campaign pledges receivable and other receivables are initially recorded at fair value.

The United Way's financial liabilities include accounts payable and accrued liabilities. These are classified as other liabilities and are accounted for at amortized cost using the effective interest rate method. Financial liabilities are initially measured at fair value.

The fair value of a financial instrument on initial recognition is normally the transaction price, which is the fair value of the consideration given or received. Subsequent to initial recognition the fair values of financial instruments that are quoted in active markets are based on bid prices for financial assets. Purchases and sales of financial assets are accounted for at trade dates. Transaction costs on financial instruments are expensed when incurred.

All derivative instruments, including embedded derivatives, are recorded at fair value unless exempted from derivative treatment as a normal purchase and sale. The United Way determined that it does not have any derivatives and has not entered into any hedge transactions.

The United Way applies Canadian Institute of Chartered Accountants ("CICA") Section 3861 – *Financial Instruments Disclosure and Presentation* in place of the new standards CICA 3862 – Financial Instruments – Disclosures and CICA 3863 – Financial Instruments – Presentation, effective for financial years beginning on or after October 31, 2007.

## 3 Changes in accounting policies

### a) Capital disclosures

Effective April 1, 2008, the United Way adopted CICA Handbook Section 1535, *Capital Disclosures* which establishes disclosure requirements concerning capital such as: qualitative information about the United Way's objectives, policies and processes for managing capital; quantitative data about what the United Way regards as capital; and whether the United Way has complied with any externally imposed capital requirements and, if not, the consequences of such non-compliance. The disclosure requirements relating to this new standard are included in note 15.

## b) Recent accounting pronouncements issued but not yet adopted

Effective January 1, 2009, the United Way will be adopting the new CICA Handbook Section 3064 – *Goodwill and Intangible Assets*. This section establishes standards for the recognition, measurement and disclosure of goodwill and intangible assets. The United Way is presently evaluating the impact of this new standard but does not anticipate it will have a material impact on the United Way's financial statements.

The Accounting Standards Board announced amendments to existing guidance which are relevant to not-for-profit organizations. These amendments are effective for years beginning on or after January 1, 2009 and impact the following guidance relevant to the United Way:

CICA 4400 – Financial Statement Presentation by not-for-profit organizations CICA 4430 – Capital Assets held by not-for-profit organizations CICA 4460 – Disclosure of Related Party Transactions by not-for-profit organizations CICA 4470 – Disclosure of Allocated Expenses by not-for-profit organizations CICA 1540 – Cash Flow Statements Emerging Issues Committee "EIC" 123 – Reporting Revenue Gross as a Principal Versus Net as an Agent

The United Way has not yet assessed the impact of adopting these new standards on the financial position, reported results or disclosures and will only adopt those policies that are applicable to the United Way.

# 4 Capital assets

			2008	2007	
	Cost	Accumulated amortization	Net	Net	
	\$	\$	\$	\$	
Land	872,615	-	872,615	323,915	
Building	3,430,051	-	3,430,051	561,207	
Equipment and furniture	412,554	216,732	195,822	166,722	
Computer hardware	510,648	441,515	69,133	53,389	
Computer software	832,586	775,881	56,705	102,137	
	6,058,454	1,434,128	4,624,326	1,207,370	

Amortization of capital assets for the year was \$140,829 (2007 - \$184,396).

## **5** Deferred contributions

Changes in the deferred contributions balance are as follows:

anges in the deferred contributions balance are as follows.	2008	2007
	\$	\$
Balance – Beginning of year	17,608,155	16,490,977
Add: Amount received related to the following year	15,482,812	16,982,706
Less: Amount recognized as revenue during the year	(16,997,879)	(15,865,528)
Balance – End of year	16,093,088	17,608,155

The deferred contributions balance consists of the following amounts:

	2008 \$	2007 \$	
Campaign	14,721,968	16,084,558	
Co-fundraising	760,841	881,440	
Grant and other	610,279	642,157	
	16,093,088	17,608,155	

### NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2008

# 6 Deferred capital contribution

	2008 \$	
Capital contribution for the purchase of property Less: Contribution related to land purchase	300,000 (72,540)	
Less. Contribution related to fand purchase	227,460	

Deferred capital contribution includes the unamortized portion of a restricted contribution applied in the purchase of the United Way's building. This amount will be amortized to revenue over the estimated useful life of the building.

## 7 Investment in capital assets

	2008 \$	2007 \$	
Capital assets – net book value (note 4)	4,624,326	1,207,370	
Less: Capital contribution for the purchase of building (note 6)	(227,460)	-	
	4,396,866	1,207,370	

# 8 Internally restricted operating funds

	Operating Reserve \$	Innovation Reserve \$	Building Reserve \$	Total 2008 \$	Total 2007 \$
Balance – Beginning of year	1,234,834	399,203	271,506	1,905,543	1,952,091
Transfers to reserves	-	261,665	428,494	690,159	63,452
Utilization of reserves	(15,000)	(250,500)	<u> </u>	(265,500)	(110,000)
Balance – End of year	1,219,834	410,368	700,000	2,330,202	1,905,543

### **Operating Reserve**

This reserve is to be used to fund United Way operations and agency allocations in the event of a revenue shortfall. Also, this reserve will fund communities and agencies with grants or loans for critical, unanticipated, non-recurring services and capital contingencies that result from conditions beyond the agency's control.

#### **Innovation Reserve**

This reserve is to be used to provide pilot funding for innovative community and United Way programs and services.

### **Building Reserve**

This reserve is to be used to provide funding for significant uninsured building emergencies, maintenance and repairs.

### 9 Campaign revenues

	2008 \$	2007 \$	
	ψ	Ψ	
Contributions and pledges received in previous year (note 5)	16,084,558	15,117,106	
Contributions and pledges received subsequent to December 31			
of the previous year	3,842,412	3,507,202	
	19,926,970	18,624,308	
Provision for uncollectible pledges	(625,000)	(575,000)	
	19,301,970	18,049,308	

### **10** Fundraising expenses

Fundraising expenses have been reduced by event revenues used to offset costs in the amount of \$145,693 (2007 - \$113,286).

## II Community investment process and Community building initiatives

Community investment process and Community building initiatives include expenditures relating to participation in interagency committee and collaborations, management assistance to not-for-profit organizations, initiating and participating in the development of new services, consultation, research and planning in the area of community issues and needs and supporting voluntary investment committees and monitoring results.

## 12 Transactions with related organizations

The United Way of the Alberta Capital Region submits annual membership dues to its association head, the United Way of Canada/Centraide Canada. Total dues paid amount to \$155,250 (2007 - \$142,583).

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## 13 Net change in non-cash working capital items

	2008	2007	
	\$	\$	
Decrease (increase) in campaign pledges receivable	435,091	(255,548)	
(Increase) decrease in other receivables	(111,224)	39,062	
Increase in prepaid expenses and other	(34,348)	(58,390)	
Decrease (increase) in prepaid campaign designations	238,943	(190,975)	
Increase in prepaid campaign expenses	(634,442)	(404,266)	
Increase in accounts payable and accrued liabilities	692,127	146,241	
Increase (decrease) increase in unexpended allocations	34,693	(115,255)	
(Decrease) increase in deferred contributions	(1,515,067)	1,117,177	
	(894,227)	278,046	

## 14 Pension plan

The United Way maintains a defined contribution pension plan for certain employees, which is funded by employer and employee contributions. Contributions are expensed as paid. The pension expense for the year was 131,297 (2007 - 109,122).

## **15** Capital disclosures

The United Way's objective in managing capital is to ensure a sufficient liquidity position to finance its expenses, working capital and overall capital expenditures.

The United Way defines capital as net assets comprised of investment in capital assets, internally restricted operating funds and unrestricted funds

Since inception, the United Way has primarily financed its liquidity through campaign revenues, grants, co-funding revenue and income from its investments. The United Way expects to continue to meet future requirements through these sources.

The United Way is not subject to any externally imposed capital requirements. There have been no changes to the United Way's objectives and what it manages as capital since the prior fiscal period.

## **16 Commitments**

a) The aggregate minimum operating lease payments for building lease and equipment rental in each of the next five years and in total, are as follows:

2009	75,073
2010	65,859
2011	19,790
2012	18,996
2013	18,996

\$

b) The United Way is committed to distribute an estimated amount of \$3.3 million (2007 – \$3.5 million) to agencies specified by donors from the deferred 2008 campaign proceeds.

### **17 Credit facility**

The United Way has a \$6,500,000 non-revolving credit facility for the purpose of assisting with the purchase of land and building at Stony Plain Road and improvements and renovations of same property. The credit facility bears interest at the bank's prime lending rate (3.5% as at December 31, 2008). A general security agreement over all present and future personal property with appropriate insurance coverage, first fixed charge and assignment of sale proceeds on the United Way's 108 Street property was provided as collateral for any advances. At December 31, 2008, all amounts drawn on the facility were repaid in full.

### **18** Financial instruments

Credit risk

The United Way is subject to credit risk with respect to campaign pledges receivable. However, the United Way is not exposed to any significant concentration of credit risk due to its large donations base. Management monitors these accounts regularly and does not believe that the United Way is exposed to significant credit risk at the balance sheet date.

### **19** Comparative figures

Certain comparative figures have been reclassified to conform with the current year presentation.

# Schedule I

# SCHEDULE OF GRANT REVENUE For the year ended December 31, 2008

## For the year ended December 51, 2006

	2008	2007	
	\$	\$	
In-Kind Centre	150,000	150,000	
Community Investment – Vibrant Communities Edmonton	150,000	135,000	
Business Development	-	111,640	
	300.000	396.640	
	300,000	570,040	

# Schedule 2

# SCHEDULE OF CO-FUNDRAISING REVENUE For the year ended December 31, 2008

	2008	2007
	\$	\$
Donate-A-Ride	111,879	110,538
Edmonton School Lunch Program	179,225	129,097
Great Human Race	343,289	300,435
Mac and Cheese Luncheon	201,466	284,973
Stop the Violence Breakfast	46,509	43,020
Success By 6®	138,625	110,345
	1,020,993	978,408

# Schedule 3

# SCHEDULE OF FUNDRAISING EXPENSES For the year ended December 31, 2008

(Net of recoveries – see note 10)

	2008	2007	
	\$	\$	
	1 0 50 001	1.0.00.0.04	
Salaries and benefits	1,252,021	1,060,064	
Campaign events and materials	651,423	674,228	
Office supplies	59,061	56,939	
Amortization and occupancy costs	71,046	53,888	
External services	48,492	52,343	
Training and development	18,735	13,001	
Equipment lease	8,253	7,263	
	2 100 021	1.017.72(	
	2,109,031	1,917,726	
General management and administration	1,271,511	1,065,063	
	2 280 542	2 092 790	
	3,380,542	2,982,789	

# Schedule 4

# SCHEDULE OF MEMBER AND NON-MEMBER ALLOCATIONS For the year ended December 31, 2008

	2008	2007	
	\$	\$	
<b>Member agencies –</b> these are agencies that the United Way provide ongoing funding subject to meeting our performance goals	S		
Arthritis Society – Alberta and NWT Division	72,800	72,075	
Ben Calf Robe Society	36,400	36,039	
Big Brothers Big Sisters Society of Edmonton & Area	171,358	168,269	
Bissell Centre	303,606	288,303	
Boys & Girls Clubs of Edmonton	406,331	387,127	
Boys and Girls Club of Leduc	51,193	45,900	
Canadian Mental Health Association, Edmonton Region	350,512	347,158	
Canadian Native Friendship Centre	72,500	57,984	
Canadian Paraplegic Association – Alberta	234,850	221,450	
Canadian Red Cross Society	404,680	395,165	
Centre for Family Literacy	97,800	92,700	
Changing Together – A Centre for Immigrant Women	56,652	41,703	
CNIB	302,950	282,426	
Connect Society, Deafness Education Advocacy & Family Services	179,783	178,054	
E4C	178,524	149,325	
E4C - School Lunch Program	141,280	129,097	
Edmonton Epilepsy Association	100,679	98,510	
Edmonton Gleaners Association – Edmonton's Food Bank	141,535	125,227	
Edmonton John Howard Society	301,837	274,052	
Edmonton Mennonite Centre for Newcomers	104,381	94,195	
Edmonton Social Planning Council	207,566	203,200	
Elizabeth Fry Society of Edmonton	103,944	102,847	
Fort Saskatchewan Boys & Girls Club	70,745	67,669	
Gateway Association for Community Living	91,330	79,283	
Goodwill Industries of Alberta	157,476	141,059	
Information & Volunteer Centre for Strathcona County	54,195	51,269	
Jewish Family Services	176,707	175,052	
KARA Family Support Centre	111,442	106,162	
Leduc and District Food Bank	19,757	19,567	
Norwood Child and Family Resource Centre	69,680	69,010	
Operation Friendship	263,637	253,650	
Options Sexual Health Association	87,577	86,583	
P.A.L.S. – Project Adult Literacy Society	87,419	82,967	
Seniors Association of Greater Edmonton (SAGE)	90,000	56,250	
Sexual Assault Centre of Edmonton	235,648	233,394	
St. Albert Community Information and Volunteer Centre	48,597	46,925	
St. Albert Parents' Place Association	75,143	71,060	
Strathcona Shelter Society Ltd. ("A Safe Place")	78,634	75,470	
Terra Association – Centre for Pregnant and Parenting Teens	231,898	229,613	
The Family Centre	769,518	761,909	
The Support Network	118,869	112,885	
Victorian Order of Nurses	158,737	152,403	
YMCA of Edmonton	357,282	327,340	
YWCA of Edmonton	185,697	183,912	
Youth Emergency Shelter Society	228,368	220,364	
Total member agencies	7,789,517	7 304 602	
יטנמו וויבווושבו מצבוונוכא	/,/09,01/	7,394,602	

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# Schedule 4 Continued

# SCHEDULE OF MEMBER AND NON-MEMBER ALLOCATIONS For the year ended December 31, 2008

	2008 \$	2007 \$	
<b>Member/Non-Member agencies –</b> includes annual grants to support new and emerging needs in the community			
Boyle Street Community Services	20,000	_	
Community Opportunity Fund	100,126	100,000	
Community Solutions to Gang Violence	32,000	32,000	
Community University Partnership for the Study of Children, Youth and Families	35,000	34,200	
The Today Family Violence Help Centre ("The Today Centre")	125,000	125,000	
Edmonton Chamber of Voluntary Organizations	31,200	31,200	
E4C – Parkdale School Lunch Program		5,798	
Edmonton Community Foundation – Families First	100,000	100,000	
Edmonton Community Foundation – Social Enterprise Fund	-	369,361	
Edmonton Seniors Coordinating Council	31,500	21,000	
Vibrant Communities Edmonton – Making Tax Time Pay	-	35,000	
Vibrant Communities Edmonton	200,000	100,000	
Fort Saskatchewan Community Investment Committee	50,075	40,000	
In School Mentoring	-	165,000	
Neighbourhood Empowerment Team -Youth Project	165,000	127,978	
Prostitution Awareness and Action Foundation of Edmonton (PAAFE)	50,000	45,000	
Seniors Abuse Help Line	16,750	16,750	
St. Albert Community Investment Committee	50,000	50,000	
St. Albert Food Bank	12,000	10,000	
Strathcona County Community Investment Committee	50,000	50,000	
Success By 6®	258,640	200,690	
The Support Network - 211	122,200	122,200	
Volunteer Edmonton	51,600	41,600	
	,	,	
	1,501,091	1,822,777	
Total member and non-member allocations	9,290,608	9,217,379	

## Schedule 5

### SCHEDULE OF UNITED WAY PROGRAMS For the year ended December 31, 2008

	• • • • •	
	2008	2007
	\$	\$
Community Engagement <sup>1</sup>	33,018	-
Donate-A-Ride <sup>2</sup>	111,898	110,538
Great Human Race <sup>3</sup>	146,229	184,427
Mac and Cheese Luncheon <sup>4</sup>	160,587	258,400
Partners for Kids <sup>5</sup>	765,270	388,638
Stop the Violence Breakfast <sup>6</sup>	37,807	36,364
Success By 6® <sup>7</sup>	405,385	307,012
Union Counselling <sup>8</sup>	116,351	105,708
	1 776 646	1 201 007
	1,776,545	1,391,087

(1) Community Engagement is a program of initiatives facilitated by the United Way that connects agencies, donors and communities on a variety of projects including Coats for Kids and Tools for School.

(2) Net proceeds from Donate-A-Ride were used to purchase tickets for 59 charities.

- (3) Net proceeds from the Great Human Race were distributed to 155 charities.
- (4) Net proceeds from the Mac and Cheese Luncheon were distributed to the 7 local charities who are members of the Inner City Agencies Foundation.
- (5) Partners for Kids is a community initiative of the United Way in partnership with Big Brothers and Big Sisters of Edmonton and Area, The Family Centre, Norwood Elementary School, Abbott Elementary School, Parkdale Elementary and Junior High School, Edmonton Public School Board, Centre for Family Literacy, Edmonton School Lunch Program and the City Centre Education Project.
- (6) Net proceeds from Stop the Violence Breakfast are distributed to agencies in the Alberta Capital Region that help people who are victims of domestic violence.
- (7) The United Way is the host agency of this collaboration of 21 community organizations. Dollars identified included grant revenues and other funding designated to the operational expenses involved in administrating Success By 6<sup>®</sup>.
- (8) Includes the Union Counselling Training Program, a peer support program offered by The Edmonton and District Labour Council and the United Way designed to provide specific skills and training to individuals, enabling them to appropriately support and refer union members to community services when necessary.

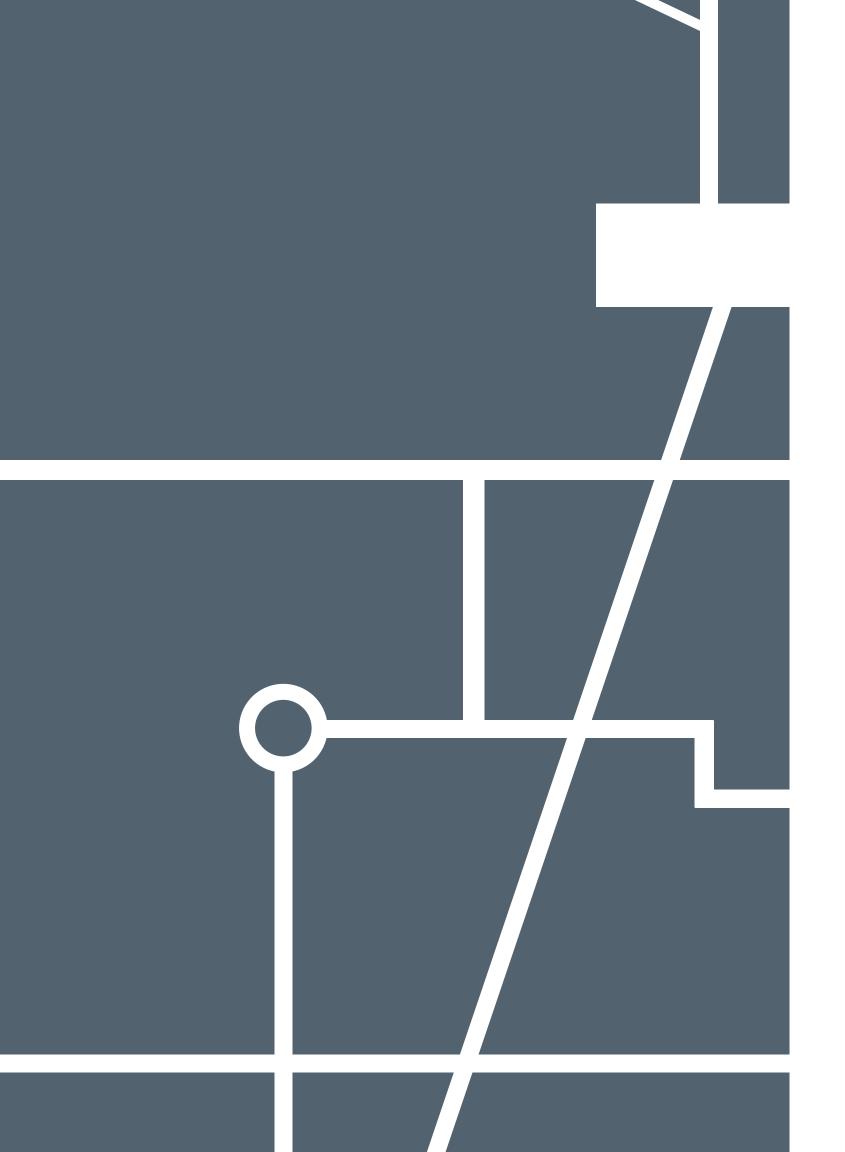
## Schedule 6

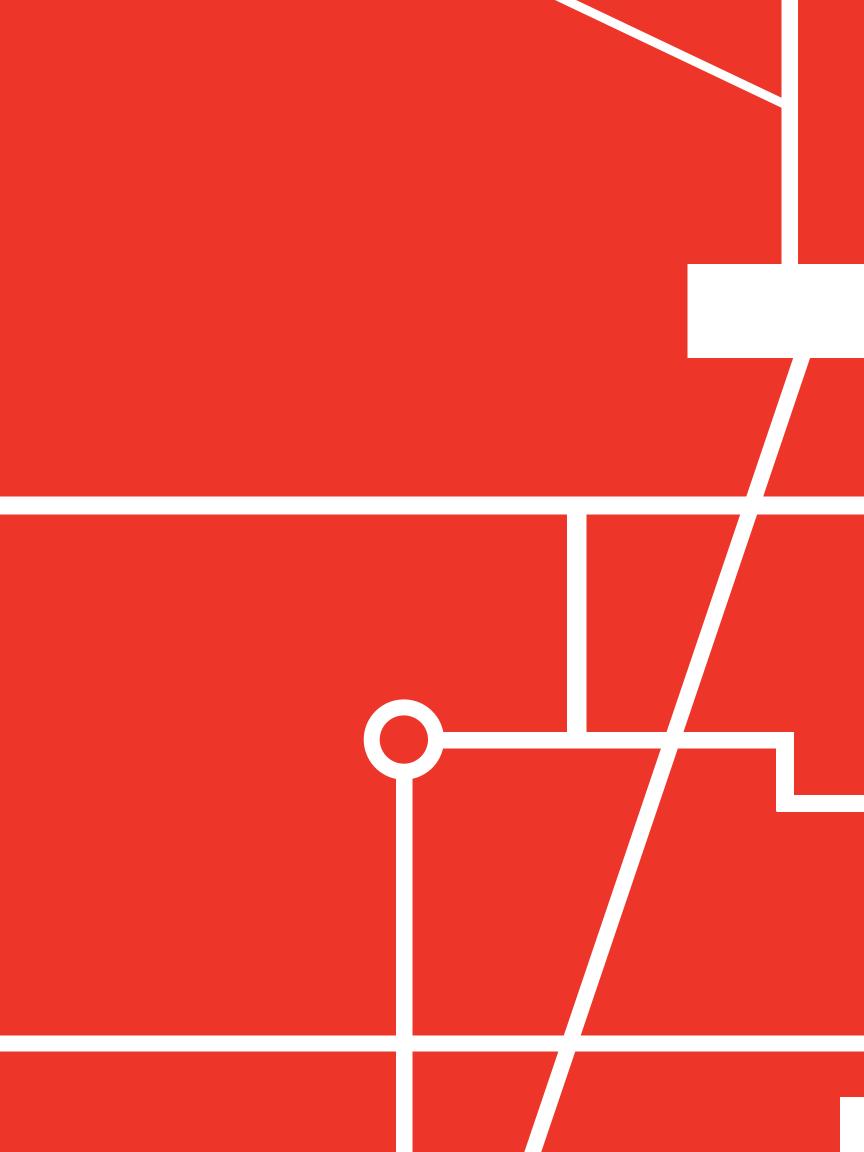
## SCHEDULE OF IN-KIND CENTRE PROGRAM COSTS For the year ended December 31, 2008

This schedule represents the costs associated with the In-Kind Centre. In 2008, the In-Kind Centre distributed 2.13 million (2007 – 2.05 million) in fair market value of goods to over 280 (2007–280) registered charitable organizations. The United Way received in the form of grants, earned income and memberships, 297,762 (2007 – 259,814) towards funding this program.

	2008	2007	
	\$	\$	
Salaries and benefits	335,111	296,982	
Amortization and occupancy costs	105,942	97,792	
Office supplies	20,800	16,005	
External services	10,180	2,392	
Materials and supplies	495	2,393	
Training and development	1,266	4,879	
Equipment lease (recovery)	2,702	(611)	
	476,496	419,832	
General management and administration	249,152	219,067	
	725,648	638,899	









United Way of the Alberta Capital Region

15132 Stony Plain Road, Edmonton, AB T5P 3Y3 T: 780.990.1000 F: 780.990.0203 united@myunitedway.ca myUnitedWay.ca